

felt that according to his success he would get his <sup>ment</sup> ~~departure~~, and that he would gradually become independetn of philospfy as elsewhere. He has often thought that i was indifferent to his interest) and that he ought to have more pay and more help. I was ~~something~~ myself struggling on a small salary when he came. And there was also the question of Dr H. and his promotion. When Taylor left ~~he~~ was passed over again for a ~~chair~~ chair and Professor Watson of Queens' was nearly brought down to it. Dr H was then made assistant Professor and later on he was given a seat on the faculty to "interest" him in things. And later he was made associate professor, as probably all that he would ever be in the department. It has been a long struggle for us all, and after publishing my books (I find that I am known by these in a moment wherever I go, a ~~rushing~~ professor came up to me a month ago in Prague, and said that he read my books, mentioning the years when they appear) I have done all I could to make philospfy in the life of the University, to make it useful to men going forward into the important work of the Ministry, to the theologic student interested in social philospfy. I hope to do more of this when I come back. I was naturally glad to have you say in an earlier letter that "of course the students miss me."

Hudson

Russian

In other words doctors T and H have been left with their destiny to make it for themselves. This destiny has now made us somewhat apart as is perhaps inevitable in the case of men in middle life.

There is another way of trying to run a department, by regimenting everything, and by getting men who will be regimented. This was the method of one of our colleagues as you know. And it has apparently eneded in a separated of subjects and so on and a recognition of the hopeless differences between men.

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Lafleur finally got his complete independence in English being made professor of Comparative Literature, his life-long interest. I think Dr T. should get his independence as associate professor or Acting-professor of psychology, taking his fate of the University into his own hands (he is certainly as fit to represent Pscyhology as our colleague Brockwell is to represent Hebrew, and ~~Tate~~ no doubt feels this, although I would rather not have made the comparison or the reference).

with  
Tate

Of course Drs T. and H. have never been called to any other place outside McGill. I often told them both to publish books and go to Philosophical and Psychological meetings, and that a call somewhere might come to them. Had a call come - no doubt a kind of test - the University would then have been able to say what it would do. Your predecessor used to say to me often that Dr H. would never have but a position anywhere else than in McGill. When H. used to ask him for promotion he simply said, what has he done, come let him show what he has done? He knew too that H. was not very popular with the students, that in fact he was unpopular.

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\*I believe in this for the younger men. Too many of them put "set right."