

The qualities required in the soldier today are very different from those when Napoleon Bonaparte is reported to have said: "The worse the man, the better the soldier. If soldiers are not corrupt, they ought to be made so"; or in the saying of Bernard Shaw: "When the military man approaches, the world locks up its spoons and packs off its womankind". Our establishments at Halifax and Esquimalt, at Borden and Barrieffield, at Trenton and Centralia, are establishments where you will find all the amenities and relationships of a good community. Our purpose is to train good citizens because they make the best soldiers.

Here too I would like to emphasize that there should never be a dividing line between civilians and members of the armed services. All are citizens, all owe a duty to the country, all serve the country in one way or another. Members of the active forces serve Canada all the time and in a special role and as such should receive the respect and support of their fellow citizens.

On the other hand, you sailors, soldiers or airmen must never lose sight of your solidarity with all your fellow-Canadians - after all, civilians are indispensable. You are soldiers in their service. Your greatest aim must be to strive for the time when men of different nations work together in security so effectively as to make your existence unnecessary.

The qualities we seek here are the qualities sought by all good teaching establishments. We shall insist on thoroughness and industry to achieve high standards. But more than this, we shall expect you to show and develop qualities of character over and above those usually expected of men of your age. The qualities of the good sailor, soldier or airman are all the qualities of the good citizen and in particular the essentials of leadership, high morale and courage.

While we want citizens of broad culture and soldiers of high professional standing, we must never forget that the greatest need and the highest quality is the quality of leadership, that imponderable thing which comes from the exercise of responsibility, from physical and mental vigour, from the determination to exercise your will, from the practice and habit of command, and from a sense of dedication to a high purpose, the service of Canada.

We shall expect you to have a high morale. Morale comes from pride in your college, your service and your country and faith in yourselves; it comes too from the knowledge that you belong to a unit capable of a good job. Morale is really the result of efficiency and it is built up when everyone does everything just as well as he can and knows that he is going to succeed. Morale produces and is the product of success.

And courage is developed as a combination of all these things; it really comes more than anything else from successful exercise in effort, from graduating from one thing to another, so that success comes almost to be an inevitable result of a long repeated habit.

These qualities can be cultivated by anyone but they are best developed in a society of like-minded people of perfect physical fitness, good character and high purpose, who are working together in bonds of confidence and mutual respect and spurred on by enthusiasm. These qualities never result where there is fear and uncertainty and division. They will not result from unrecognized disciplines the reports of which, although usually exaggerated, have brought discredit on the names of some institutions. Those will not be tolerated here for a second. Let there be no mistake about that. The discipline here will be the discipline of the