

appointment as I had and will have as much to say in all future appointments.

As matters progressed it was decided to build the Institute. The Association found some difficulty in selling bonds to the necessary extent of \$350,000 and the University to help the project subscribed for \$75,000 of these bonds. We also gave the land and in addition promised to bear one-third of the cost of maintenance. All these things indicate a more than willingness on our part for co-operation.

You will remember the Forest Products Laboratories here, which included a pulp and paper division, all of which was under the control and direction of the Hon. Mr. Stewart's Department. You will remember that we tried to induce the Government to leave that section of the Laboratories which dealt with the Botanical side and the Physical side here, but without success, and these have been moved to Ottawa. There was a hesitancy on the part of the Government to leave the pulp and paper division here, but eventually that hesitancy was overcome, but not altogether with the goodwill of the Deputy Minister. In due time the contract between the University and the Association was consummated and the question then arose as to the allotment of space. I may say that from this time on it has seemed to us that the attitude of the Government section has been hostile and that they have been putting a lot of sand in the machinery ever since. When the allotment of space was made the University was decidedly disappointed and again we gave way. If present plans are carried out the University will have only a few rooms on the top floor, and we have let ourselves in for decidedly the worst of the bargain if we, for these rooms, have obliged ourselves to pay one-third of the cost of maintenance of this four story building, with a large addition in which the pulp mill is housed.

But that is not my main objection, which arises from this organization chart. The chart