

study calls for a more inclusive 'soft power' approach, initially to educate and inform interested parties, but also to generate new partnerships and a broad-based supportive constituency. How might we facilitate the elusive development of a reliable UN capability for rapid deployment to diverse emergencies? A vision-oriented, ongoing cumulative development process that builds on, and beyond, the foundation provided by existing arrangements toward a composite UN Standing Emergency Capability is feasible. This proposal entails a sequence of four stages that include:

- reinforcing existing arrangements;
- consolidating capability in a sound operational environment at a dedicated UN base;
- co-location of national SHIRBRIGs and civilian elements into a multinational standing capability; and,
- initiation of a composite standing emergency capability, integrating UN volunteers and multinational elements under a static operational HQ coordinating two mission HQs and tactical units.

To paraphrase the co-chairs of the 'Friends', let's team up to make UN rapid deployment work.