December 22nd, 1927. E. W. Beatty, Esq., President, Canadian Pacific Railway, Montreal, Que. My dear Mr. Beatty:-The other day I had a visit from Lieut.-Colonel Parkinson, formerly Deputy Minister of the Department of Soldiers' Civil Re-establishment. Parkinson has been engaged in that Department practically from 1917, in which year he was invalided from the front. Before the war he had but shortly graduated as an Engineer from Toronto University and his service with us was with the Artillery. In the recent reorganization of the Department the Government offered him a position, but he decided, and I think wisely, to leave the service. He intends to ask you for an interview and I would like to put in a good word on his behalf. I would also like to commend to you Major Flexman, D.S.O., who leaves the above mentioned Department on its reorganization and who is applying for the position of Director at Shawbridge. I have nothing but good to say of Flexman and believe that his is an application worthy of every consideration. Yours faithfully.