

## NOTES

1. WALTPS study by the African Development Bank's CINERGIE unit and the OECD's Sahel Club, 1994.
2. See Mali's White Paper, "Le Problème du Nord," December 1994, p. 17.
3. "Westerners ... think they are dealing with states that operate by Western rules. Of course, they can see that these states are not working well, that corruption is rampant, that illogical decisions are being made, that there is strong resistance to making good decisions, and that this whole state apparatus either paralyzes civil society or is without influence over entire segments of society, for society has no way out but to go underground. But they also think that these dysfunctional features can be remedied and all will go well. They fail to realize that what they see is a facade of laws, regulations, Western-style organization, and behind the facade are social relationships, a different logic, an entire reality of which they know nothing and which governs the workings of society. If Westerners understood the reality behind the facade, would they have spent so much money on remodelling the facade, building new institutions, strengthening or reorganizing the ones which already exist?" Giri, J., *Le secteur privé : moteur du futur développement du Sahel*. Paris: Club du Sahel, 1989.
4. See "Development Work as Peace Work: CIDA Programming and Project Initiatives," by Kenneth D. Bush, April 12, 1995.
5. This summary was prepared by D. Henri, a former official with the Canadian Aid Office in Bamako.