

## LIST OF RECOMMENDATIONS

1. That, in all assessments, evaluations and programs, the athlete must be the essential element and the *raison d'être* of all related activities.
2. That the pursuit of excellence be encouraged at all levels of competition. However, the relevance of the pursuit of medals, although critically important to elite athletes as a measurement of their international performance level, should be assessed by each NSO.
3. That the NSO work with the athlete and the media to promote both the individual athlete and the sport.
4. That athletes be more visible by, for instance, giving lectures and participating in conferences.
5. That the role of the media be recognized and developed through the Sport Marketing Council and through specific sport activities.
6. That a secretariat be established through Sport Canada to encourage and develop events giving support to disabled athletes to compete on an equal basis.
7. That gender parity be encouraged through a secretariat established within Sport Canada.
8. That a secretariat be established to encourage the increased active participation of Aboriginals in national and international sports competitions.
9. That an in-depth study be conducted into the question of multidisciplinary centres and their costs and benefits.
10. That sports organizations and other federally funded bodies be required to see that athletes and others are fully informed of their rights and are not prejudiced in any way by exercising those rights.
11. That the government require all bodies receiving federal funds to establish fair procedures in actions and decisions affecting athletes and others.
12. That such procedures include a mechanism for the arbitration of disputes by an arbitrator who is independent of the parties to the dispute.