

3. "Operational Control" is the power to direct, co-ordinate and control the operational activities of forces assigned, attached or otherwise made available. No permanent changes of station would be made without approval of the higher national authority concerned. Temporary reinforcement from one area to another, including the crossing of the international boundary, to meet operational requirements will be within the authority of commanders having operational control. The basic command organization for the defence forces of the two countries, including administration, discipline, internal organization and unit training, shall be exercised by national commanders responsible to their national authorities.
4. The appointment of CINCNORAD and his Deputy must be approved by the Canadian and United States Governments. They will not be from the same country and the CINCNORAD staff shall be an integrated joint staff composed of officers of both countries. During the absence of CINCNORAD, command will pass to the Deputy Commander.
5. The North Atlantic Treaty Organization will continue to be kept informed through the Canada-United States Regional Planning Group of arrangements for the air defence of North America.
6. The plans and procedures to be followed by NORAD in wartime shall be formulated and approved by appropriate national authorities and shall be capable of rapid implementation in an emergency. Any plans or procedures recommended by NORAD which bear on the responsibilities of civilian departments or agencies of the two Governments shall be referred for decision by the appropriate military authorities to those agencies and departments and may be the subject of inter-governmental co-ordination through an appropriate medium such as the Permanent Joint Board on Defence, Canada-United States.
7. Terms of reference for CINCNORAD and his Deputy will be consistent with the foregoing principles. Changes in these terms of reference may be made by agreement between the Canadian Chief of Defence Staff and the United States Joint Chiefs of Staff, with approval of higher authority, as appropriate, provided that these changes are in consonance with the principles set out in this note.
8. The financing of expenditures connected with the operation of the integrated headquarters of the North American Air Defence Command will be arranged by mutual agreement between appropriate agencies of the two Governments.
9. The agreement between parties to the North Atlantic Treaty regarding the status of their forces signed in London on June 19, 1951⁽¹⁾, shall apply.
10. Public statements by CINCNORAD on matters of interest to Canada and the United States of America will in all cases be the subject of prior consultation and agreement between appropriate agencies of the two Governments.

⁽¹⁾ Treaty Series 1954 No. 1