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THE FARMER'S ADVOCATE.

ed. largest average hatches and strongest chicks, other things being equal, by operating the machines at 103 degrees F. with the bulb of the thermometer resting on the top of an egg, not at the side of the egg or at the bottom. heat is maintained throughout the hatch. are particular to set clean eggs, usually not over two days old, which have been held at a temperature between 55 and 75 degrees. The eggs are best put in the machine in the morning, then the gradual heating of the eggs goes steadily on during the day and by night we know that the machine is not too hot or cold. Moisture is used from the start; this is more important during the first week of the hatch than at any other period. No ventilation is given until after the ninth day of incubation.

FARM BULLETIN

Use Business Methods.

By Peter McArthur.

Last week I spent several days in Toronto, where I met some scores of business men. During those days I received more well-considered and conclusive advice about farming than I have been able to get from the Department of Agriculture and "The Farmer's Advocate" in several years. It seemed as if every promoter, financier, merchant. manufacturer and editor I met had been sitting up nights to solve the problem of how to get the farmers to produce more and be more enterprising and up-to-date. But alas, even the best of their homilies left me meek but unconvinced. . I do not claim to be much of a farmer, but I have done enough to know a few things that I can do and a few that I can not. And chief among the things I cannot do is to get the results from a piece of good fertile land that these city farmers can get from a lead pencil and piece of paper. Still, they are so logical in their methods that they leave me almost perplexed. But one phrase was dinned into my ears' so steadily that it finally brought enlightenmentbut not of the kind it was meant to convey.

"Farmers must learn to use business methods.

Quite right. But the business methods they must use are the kind that are put into practice, rather than the kind that are taught in copybooks and applauded in the biographies of great and successful business men. There is one set of principles that business men use like their Sunday suits, to go to church with, and another that they use like their ordinary tweed suits, to go to the office with. The tweed-suit principles are the ones that enable them to make their fortunes and the others are the kind that are pointed to with pride in editorials and sermons. Without touching on the orinciples that justify them in employing lobbyists and doing the kind of things that are sometimes aired by investigating committees and in the courts, there is one clean and sensible principle that I think farmers could adopt profitably and with clear consciences. refer to the principle of getting Direct rather than Indirect benefits from business and such legislation as affects business.

. . . . The average business man-or rather, every successful business man-works for Direct benefits. The benefits of his business go directly to him or to the shareholders he represents. If he is a merchant, manufacturer, financier or what not, he conducts his business with an eye single to the Direct profits that come to him from his business and if he gets them in sufficient quantities he will sit back in a leather-cushioned chair at his club, and while smoking an expensive cigar, will explain to the country visitor how enormous are the Indirect benefits of his business to the farmers, laboring men and the community at large. He can work himself into a beautiful glow of satisfaction over the thousands, perhaps millions, of dollars that go indirectly to other people from his business. And he is so large-hearted that he does not try to get any of those Indirect benefits. The Direct benefits are enough for him. It sounds wonderful-but I have noticed with concern that Indirect benefits almost always go in the wrong direction. The people who are supposed to get them do not belong to expensive clubs or send their families on trips to Europe. Only the men who get the Direct benefits are able to do that. This explains why all business men are always reaching for the Direct benefits and willing to go to considerable lengths to get them. As nearly as I can figure it out, the Direct benefits are the only ones that the man who wishes to prosper personally needs to take into consideration. That business principle alone accounts for every outstanding success in the business world.

* * * * The great trouble with the farmers is that they are expected to prosper and fatten on Indirect benefits. A business man promotes a

At Guelph, the best results have been obtain- scheme for building up a large business that will Lavender Peer, Goodfellow Bros., Bolton 300.00 employ many men. In order to make it prosper he must get a bonus or some special privilege, that can be made to look very trifling, though necessary. But if his business succeeds he will Indirectly benefit a whole city or province. He will employ much labor, which will consume vast quantities of country products and the whole country will overflow with Indirect benefits. It is very logical and also philanthropic, but the man who fixes the scheme so that he is the one who gets the necessary special privilege and Direct benefits is the only one who takes to riding in a private car and dining on nightingale's kidneys. I defy any man to point to a millionaire whose fortune was accumulated from Indirect benefits.

> Now the lesson I learned from this little glimpse into business was that "farmers must adopt business methods." They must see to it that the Direct benefits of their enterprise reach them rather than someone else. If they find themselves cramped for lack of transportation facilities, lack of markets free from combines that put down prices, or any of the schemes that give Direct benefits to others they should get busy at Let them see to it that every kind of farm production will yield its Direct benefits to Then they can hire some competent writers and speakers to show the manufacturers and financiers and city business men that farming conducted in this way will yield millions of dollars of profit to Indirect benefits to Sir Philabeg McSporran and Sir Jingo McBore and the rest of the silk-stocking gang. Business is business and Direct benefits are all that are worth considering in business. Let the farmers once learn to apply this great business principle and see to it that they get legislation that will enable them to make it effective and they will prosper so that some men now in other business will come back to the land. The best possible proof that this talk about Indirect benefits is a complete farce is that no prosperous business man takes it into consideration where his own business is concern-Farmers and laboring men should learn to treat it with the same contempt and look out for the Direct benefits that legitimately belong to

Good Prices at the Shorthorn Sale.

It was a large and enthusiastic crowd that gathered at the Union Stock Yards, West Toronto, on Wednesday, Feb. 4th, the occasion being the annual consignment sale of Shorthorn cattle. Breeders were present from all the Provinces of the Dominion and many came from the United States. Bidding for the most part was brisk and the auctioneers, Col. Carey M. Jones, Chicago; Col. Fred. Reppert, and Capt. T. E. Robson, of London, disposed of upwards of sixty head readily.

The top price of the sale was \$875, paid by Prof. G. E. Day, of the Ontario Agricultural College, Guelph, for Proud Diamond just about a year old. The second highest price was paid for Missie Marquis, the five-year-old bull which was last fall champion at the Canadian National Exhibition.

Much of the stock was young and on the whole the sale was considered to be a success. The outstanding feature was the demand for young There seems to be a great scarcity of the right kind of bulls to head herds in this country.

Sixty-five head sold made the grand total of

\$10,300, an average of \$260 each.	
Gloster Lavender, J. Wilkin, Balsam Mollie Stamford, J. Wilkin, Balsam	170 00
Mina 27th, Samuel Harrop, Milton	195.00
Flora C. 14th, Emslie Bros., Oakville	150.00
Sittyton Queen, Lespedeza Farm, Hickory	
Valley, Tenn.	200.00
Nonpareil Flower 3rd, G. H. Linton, Pick-	
ering	125.00
Nonparell King 2nd, Jas. A. Wallace.	
Harrowsmith	135.00
Belmar Mina, Dr. G. G. Membrey.	
Adolphustown	140.00
Butterfly's Jueen 3rd, J. Wilkin, Balsam.	305.00
Sweet Violet, A. Barber, Guelph	130.00
Vanda 4th, Wm. Robinson, Everton '	205.00
Missie Marquis, R. A. Miller, Lucas, Iowa	
Miss Ramsden, John Milton, Brantford	105.00
Miss Mayflower 4th, Wm. R. Membrey,	
Adolphustown Longfellow, E. W. Monier, Elizabeth,	125.00
Objection, E. w. Monier, Elizabeth,	00 = 00
Ohio Mina Prince W. A. Wallace, Kars	325.00
Excelsior, W. E. Ostricker, Berlin	135.00
Silverlocks, S. Harrop, Milton	
	300.00
Golden Princess, Lespedeza Farm	145.00 200.00
Princess Royal 15th, Anoka Farm, Waki-	200.00
shaw, Wis shaw, waki-	265 00
Flower Girl 15th, J. Wilkin, Balsam	220.00
English Queen (cow and calf), G. E. Mor-	200.00
	250.00
Augusta Queen 8th, Hearts Delight Farm,	
(1)	

Chazy, N. Y. 475.00

Merry Mildred, A. Barber, Guelph 500.00 Beauty 38th, J. Milton, Brantford 170.00 Crimson Maud 16th, Chas. Bowditch, Illsdale, Mich. \$555.00 Lady Lovelace 5th (cow and bull calf), J. Wilkin, Balsam Lady Fanny A., W. E. Butler, Ingersoll ... 200.00 Ontario Duchess of Gloster 7th, W. R. Membrey, Adolphustown 295.00 Miss Ramsden 10th, T. C. Brown, Great Falls, Mont. 300.00 Scotch Bloom 2nd, Emsley Bros., Oakville Fairy Queen, Thos. Singsworth, Harding-Sultan of Hallside, G. H. Rutherford, Bold ton 150.00 Master Lavender, Robt. Duff, Myrtle 580.00 Belmar Lass 2nd, E. de Gex, Kerwood ... 175.00 Superb Ramsden, W. E. Butler, Ingersoll. 140.00 Baron Lovelace 7th, W. A. Fairman, Gan-Lauretta, E. de Gex, Kerwood 360.00 Hildred Ramsden, McLean & Sons, Ker-Wood 195.00 Lovely 51st, W. E. Ostricker, Berlin 330.00 ... 195.00 Gloster's Sunbeam, Geo. Fletcher, Binkham Salem Gem, Carpenter & Ross, Mansfield, Ohio Lavender Gloster, Marshall Abercrombie, . 450.00 Meaford Lespedeza Farm 200,00 360.00 Royal Favorite, Wm. Wilken, Balsam 140.00 Diamond Prince, J. Stevenson, Kenilworth 155.00 The Archer, Isaac Salkeld, Goderich 165.00 Proud Diamond, Prof. Day, O.A.C., Guelph 875.00 Crimson Maud 17th, Lespedeza Farm 360.00 The Imperator, E. H. Wise, Clinton..... 230.00 Royal Prince, F. Richardson, Columbus... Glenhall, I. L. Norris, Galena, Ill..... Red Jealousy, John Milton, Brantford.... Lady Fernie 4th, Marshall Abercrombie, Rosebud 18th, J. F. Osborne, Bowman-

Hassard's Horse Sale.

During the week of the Live Stock Association meetings in Toronto an important event to horsemen was the big sale of Clydesdales and Percherons, the property of T. H. Hassard, of Markham, Ont., the sale being held at the Repository, Toronto, on Wednesday, Feb. 4th. A large number of horsemen from near and far attended this sale, which was, without a doubt, one of the most successful horse sales held in recent years. That grand span of Clydesdale fillies, Mary of Silversprings and Lily of Muirton, went to the bid of Robt. Graham, of Claremont, Ont., for \$2,500. This is a grand pair of big mares with all kinds of quality and they will be heard from again in the show ring. Nell of Aikton, the champion at the Guelph Winter Show in December, fell to the bid of the Dominion Transport Co., Toronto, at \$1,150. Some of the Percheron mares also made good prices, two of them selling for \$800 each and another for \$500. Of the Percheron stallions offered Kazak topped the lot at \$1,275.

The follow

The following is a list of the animals sold and their purchasers:	CONTRACTOR
Mary of Silversprings and Lily of Muirton, Robt. Graham, Claremont\$2,500 Nell of Aikton, Dominion Transport Co.,	
Toronto 1,150 Baurch Lady, Dominion Transport Co., Toronto 475	
Bessie Burn W D 79	
Bessie Burn, W. P. Blair, St. Catharines 280 Poplar's Blossom, W. P. Blair, St. Catharines	
victoria's Pride, S. Herdman, Newton-	
Toronto Innation and	
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worden Oakville	
11. Colpert. Port. Perro	
majorique, Dominion Transport	
macque, McIntyre & Goble	
massive, McIntvre & Goble	
Adda, W. H. Comstock Rolleville 1 000	
1 17E	
raduer, methtyre & Gobie	
Gay Gordon, G. A. Bell. Nelson	
Todd victor, U. V. Robbins, River Rend 1996	
Royal Hervie, Al. Proctor, Toronto	
Harviestoun Fanatic, A. Moir, Hamilton 250	
Twenty-one head sold averaged \$675.	