

### **The system**

It would be appropriate to recall the attachment which my government shares with others, to the basic principles of the multilateral system and to reaffirm the voluntary nature of operational activities. At the same time we might emphasize the predominance of central or core resources over extra-budgetary resources.

The United Nations development system is an entity composed of several elements: general funds, United Nations departments, "special" funds and Specialized Agencies. Each has specific characteristics, but they all interact with one another. A systematic approach is therefore required in order to clearly define the relations between them, and especially to gain a greater assurance that they are seeking the same goal, namely development and the promotion of the dignity of man — as the Director-General aptly described it yesterday.

In order to achieve these objectives, the system must be coherent and must function according to principles that will make it possible to derive from it the greatest benefit.

This requires a system of programming that is truly responsive to the needs and priorities of the recipient countries, central bodies that play a key role and have a real capacity for action, executing agencies with recognized expertise which are devoted to a common goal. Finally, the whole system must be effectively and efficiently managed in order to draw on past experience to improve present and future performance.

This is the context in which we place operational activities and we were grateful for the introductory remarks of the Director-General which underlined the key role of the central organs and the inherent influence that they must have within the system. We appreciate his amplifying comments and fully support the approach he has taken. Co-ordination, not dissipation, will provide the real coherence and dynamism that the United Nations development system must have to support the recipient countries' quest for self-reliance.

This view of the system is simply that reflected in numerous resolutions of the General Assembly, especially Resolution 32/197 on restructuring the economic and social sectors of the United Nations system. Other resolutions adopted subsequently, namely 35/81, 36/199 and 37/226, provided further details on certain aspects or requested specific actions in the same vein. These resolutions are an expression of the will of the assembly, but the question is whether that will is being applied in reality.

### **Co-ordination**

After careful review, we have concluded that the sections of these resolutions that are the responsibility of the funds, programs and organizations administered by the General Assembly are being applied fairly well. We do feel that much remains to be done in those areas under the control of organizations which do not report to the General Assembly. Work has been started in some areas, and we would like to see it continue. We feel therefore that we should take advantage of this forum to encourage our colleagues, especially those who are members of the governing bodies of organizations and agencies involved in operational activities for development, to consider the urgent need for greater co-ordination