of the Government, is the one which makes the most sense as far as continental air defence is concerned, given the disadvantages of the other alternatives.

I would just like to say by way of parenthesis at this point that the arrangements for continental defence made between the Government of Canada through the Department of National Defence and its opposite number in the Government of the United States are not part of the NORAD structure. The NORAD structure does not involve a commitment of Canadian resources. It involves simply participation in a common command structure and in the planning process.

To preserve basic Canadian interests while participating in joint defence activities with a partner as powerful as the United States, it has been necessary to develop certain principles to govern our approach to specific problems. Over the years there has been mutual understanding that co-operative defence projects in either country should:

- (a) be agreed to by both Governments;
- (b) confer no permanent rights or status upon either country and should be without prejudice to the sovereignty of either country;
- (c) be without impairment to the control of either country over all activities in its territory.

In addition to these three principles, it has been found that, for a variety of reasons, the actual provision of the necessary manpower and equipment can best be handled through individual national contributions made on an ad hoc basis as requirements are defined.

Of course, if forces from the two countries are to be employed, it is essential to have satisfactory arrangements to ensure that they can be effectively utilized in time of need. One way of doing this is to co-ordinate respective national command and control elements. This formula was employed in the North American aid-defence field prior to 1958 but it was found to be inadequate in circumstances where an immediate reaction to minimum warning of attack is essential.

If co-operation between the air-defence forces of both countries is to be effective, it is necessary to have a single air-defence plan, previously approved by the national authorities of the two countries, and an integrated command and control system. For the past ten years these requirements have been satisfactorily met by NORAD. We ourselves are now in the process of negotiation and consideration of this matter.

One of the major advantages of the NORAD arrangement, which was entered into by the previous Administration in the summer of 1958, apart from making the most effective use of the available air-defence forces of both countries, has been the opportunity it has provided for Canada to play a role in the formulation of continental air-defence policy. Canada has provided the Deputy Commander in Chief and senior operations officers in the NORAD headquarters,