Ability Not Seniority.

AN APPEAL FOR THOSE WHO

Editor Evening Telegram.

Dear Sir .- There are many people who hold to the view that bone-arm seniority should be the only basis on which an employer should promote his employees. (By "bonearm" seniority I mean unqualified seniority.) This view is very strong amongst Trade Unionists, or, rather amongst the senior members of the Trade Union. For my part, I have always opposed this view, even when I held senior rights, for I recognized long ago that seniority is no guarantee of efficiency, and efficiency is the thing that counts as far as the employer is concerned.

In any business where seniority is the sole standard on which employees are promoted to higher positions, you will always find an inferior class of men, and the reason for this inferiority can be easily explained. The men know that, no matter what their qualifications are, they will be advanced to a higher position solely on their seniority, and for this reason they do not try to better fit themselves for their immediate jobs nor for the positions they are looking forward to, and when they find themselves in their new positions, they are about as well fitted for them as the writer would be if he found himself sitting in the chair of an observatory trying to get the temperature of some distant

Seniority is unfair both to employer and employee. The employer should have the right to select the best men, beause the success of his basiness depends upon the skill manifested by hii employees, and since all the employees cannot perform their duties his employees, and since all the employer, in the interest of his business, is bound to select those for more exacting positions, who are capable of rendering the best and the most skilful service. But in a good many cases, the employer is prevented from doing this because of pressure from the Trade Unions.

Seniority is unfair to the employee because it destroys all ambition and all incentive; he knows that it is of no use to fit himself for a higher position in the hope of joining that position by his superior ability; his chance of gaining that position rests entirely on his seniority, so why make an effort? And no effort is made to add to

his store of knowledge if he has any. The principle of seniority is alright if it is not carried so far as to impair the busness concern. It is proper to choose a senior man for a higher job provided he is qualified for that job; if it is found that a younger man is better qualified for the job than the older man, the employer should select that man in spite of any protest that

may come from the Trade Union. On some rafilroads, this seniority doctrine has become so wolfishly fierce that the employers are forced to allow their systems to deteriorate baneful influence. One large road in America allowed this vicious practice to hold sway until one of its senior engineers caused a train wreck on account of his incompetence, after which, seniority was abolished and men were promoted on their merits, which is the only busitheir merits, which is the only business like way, and which is in accordance with the need of the times-and he that holds to the antiquated way, will surely come out at the small end!

We hear a lot about experience, and a great many think that experience is synonymous with knowledge. A man may have twenty years experience; that is, he may have worked at a job for twenty years, but he may not have gained as much knowledge in twenty years as another man who may have worked only two years at a similar job. I could, if I wish, cite. concrete examples to prove this right here in our own country. Experience, as it is understood by many, is not a! guarantee of efficiency, and he who thinks it is will have his mind disabused of this erroneous belief if he will investigate for himself. Another evil given rise to by seniority is the unreasonable concessions that a senior man will ask of his employer. The senior man thinks, that because he the morals, the efficiency and the ambearethn othing, believeth all things, Kinsmen's Crew Arrive. has worked for his employer for a bitions of the rank and file who now beareth nothing, believeth all things, number of years, he should be given privileges, which if granted, would elected themselves into position of there be prophesies for a brilliant send his employer into the hands of the insolvency courts. The fact that business is carried on on profit basis and not on the basis of sympathy, appears to be quite unknown

run on the basis of seniority. If seniority is to be the guiding jority sway, and woe betide the man that which ought to be shall be done near the Azores on Dec. 4th after a 4½ feet in the hold. The pumps were S. Milley; a barrel of apples from rel of flour and 5 pounds of sugar. ertion will enable a man to outstrip speak with the tongues of men and of man, I have put away childish things bor on Nov. 19th with about 8000 qtls. gan to go down by the head. At noon & Sons, W. Whelan, Mrs. J. Hender, Rowe, Belle Reid, Christabel King. his fellows in the race of life. The angels, but have not seniority, I am and childish ambitions. For now we fish the Kinsman set sail for Gibral- on the 3rd December Santa Maria J. Lemon, T. Hallett; 2 packages of Silvia Janes, memory of Nellie path in which they are all running become sounding brass, or a clanging see in a mirror darkly, but then face tar. A good run was made off the was sighted about 35 miles distant. apples, S. Goobie; 1 box of biscuits Howell; 20 pounds of Lantic sugar, is a single track affair, with no passcymbal. And if I have the gift of to face; now I am permitted to know coast, and for the first five or six days

The vessel was slowly working tofrom each of the following:—C. P. Mrs. B. Bowering; 10 pounds of Laning tracks. It is eminently fitted to prophecy; and know all mysteries and only in part; out fine weather was met. However wards land with her bows just above Eagen, G. T. Kearney, J. D. Ryan, J. tic sugar, Mrs. G. Hustin; 1 dozen kill ambition and destroy incentive all knowledge; and if I have all faith, but then I thought I knew fully, even when about 800 miles S.E. of Belle water when the Portuguese ship Gil- P. Cash, Mrs. A. D. Kelly, Mrs. A. Parsons; '4 bags turand render a man a negative and pas- so as to remove mountains, but have as I also was fully known. But now Isle the vessel ran into a N.W. storm. lanes bore down and Captain Picco Goobie; I cake from each of the fol- nips and potatoes, John King, Klonsive creature without a desire to pro- not seniority, I am nothing. And if I abideth faith, hope, seniority, these For two days the gale raged with asked to be taken off. The crew worn lowing:—Mrs. S. J. Tucker, Miss dyke Farm; 1-2 bag of bread, Mrs.

to those that think the world can be

But, as we are committed to the ab- and if I give my body to be burned, seniority." solute rule of the majority why but have not seniority, it profiteth criticize the dictum of the majority me nothing. Seniority causeth me to which has decreed this seniority rule suffer long and is unkind; seniority upon us, with all of its detrimental envieth much; seniority vaunteth and demoralizing effects. Let us hope, much unto itself and is much puffed that in the near future there will be a up; it doth behave itself unseemly, it tion to the above that notwithstanding change in the spirit of the dreams of continually seeketh for its own, it is our caption our esteemed correspond those who control those things, and easily provoked, it taketh not account ent possibly has a grouch—a m that there will be a wedge driven in of evil; it rejoiceth in unrighteous- serious malady at the beginning of the the steamer for the purpose. Through speak well of the kindness received on & Sons; roast of beef, J. A. W. Mc- also the Misses E. and J. Herder for that will make for the betterment of ness, but rejoiceth not in truth; New Year.-Editor Telegram.)

White Table Covers

Hemmed.	
2.60	.95
4.00	3.00
4.50	3.40
6.00	1.50
Hemstitched.	
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5.40Now 4	.05
12.00	.00
ACM AND THE PROPERTY OF THE PR	

White Table Napkins

2.20 doz	Now 1.70
3.20 doz	Now 2.40
3.80 doz	Now 2.85
4.40 doz	Now 3.30
5.90 doz	Now 4.45
Hemstitched.	
10.50 doz	Now 7.90
12.00 doz	Now 9.00
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Tapestry Table Covers

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Velvet Table Covers

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Unbleached Table Damask

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9.50																							.1	Wow	6.8
10.50																									

Ladies' Underwear Bargain Splendid value, Vest and Pants, Only 65c

Men's Tan Hockey Boots Reg. 8.80. Now

6.00

Men's Unshrinkable Wool Underwear Bargain

1.25 per garment.

Boys' Tan Hockey Boots Sizes 1 to 5. Reg. 7.30.

4.00

Boys' Wool Unshrinkable Underwear

All size Shirts and Drawers; healthier than fleece lined at about the same price. Sizes 20, 22, 24 26, 28, 30. Regular 1.35, 1.40, 1.45, 1.50, 1.55, 1.60.

85c., 90c., 95c., 1.00, 1.05, 1.10

Men's Wool Sock Bargain

Black, well knit; large sizes. Special bargains, 47c. and 60c. Reg. value 80c. to 1.00.

career, they shall be done away;

Yours truly,

W. L. BUTLER.

White Shirting Bargain

follow so blindly the leaders who have Seniority never faileth; but whether

The good men of the rank and file whether there be tongues, they shall

are cribbed by the rulers under which never cease; whether there be know-

they are permitted to work and live ledge, it shall be done away. For we

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Ħ	28	inches	wide				.,.									 17
1	28	inches	wide													 24
	35	inches	wide						••						••	 25

KNOWLINGS

PRE-STOCK TAKING

SALE!

During the next ten days previous to our annual stock taking we have decided to give our customers

Special Reductions FOR SPOT CASH.

Prices

63c., 65c., 67c.

Extra heavy quality, velvet finish; White; all

60c. up, 5c. size

Reg. 85c. up, 5c. size.

Children's

Bloomers.

Heavyweight Jaeger,

fleece lined,

55c., 60c., 65c., 70c.,

75c.

Regular prices were

5c., 80c., 85c., 90c., 95c

To fit ages 3 to 8.

sizes, 20 to 28 inches.

No Charging.

No Approbation.

Men's Wool Gloves

Khaki shade; good strong texture, only 50c. pair Regular price 80c.

Men's **Sweater Coat** Bargain In Grey and Tan. 1.25 and 1.50

Boys' 12 inch High Boots

Reg. value 2.00 to 2.50.

Sizes 1 to 5. Regular 9.60. Now 6.60

Youths' Sizes 11 to 13. Regular 8.80. Now 5.60

Children's Women's Twelve Dollar Black Wool **Kid Boots** Stocking Bargain

Black and Brown, Louis, Of superior finish; sizes 5, $5\frac{1}{2}$, 6, $6\frac{1}{2}$, 7, $7\frac{1}{2}$, 8. Cuban & Military Heels; 8, 9 and 10 inches high. 52c., 55c., 57c., 60c., A BARGAIN 6.00 Reg. value 75c. to 1.00

Women's Black Children's **Wool Stocking** Fleece Lined Bargain Underwear

Sizes 81/2 to 91/2.

These Hose are made of good soft wool.

> Girls' 9 inch **Button Boots**

Kid and Box Calf; sizes 11 to 2. Regular 6.00. Now 3.90 Size 6 to 10,

3.50

HEARTH RUGS

11000000	II INOUS
Mohair, in shades Gold, Brown, Crimson, Electric, Black,	Axminster, Tapestry.
Green.	5.25 Now 3.95
12.90 Now 8.75	6.50 Now 4.70
13.75 Now 8.90	7.25 Now 4.90
18.00 Now 13.25	9.00 Now 5.95
19.35 Now 13.95	9.70
24.75 Now 17.75	
32.50	13.50

Women's Best Grade Felt Gaiters, Spats. Regular 4.00.

Now 2.00

Captain Picco and crew of the ill-

Ladies' Mercerized Silk Jersevs In shades of Black, Brown, Blue, Mole Rose, Helio, Grey and Champagne.

works and tearing away the bow-

sprit. The Kinsman being about 359

2nd December another gale was en-

away. When I was a child, I spake brave fight by the captain and crew to manned continuously but despite the each of the following:-Mrs. D. P. Mrs. Hustin's class (Muriel Miller,

position, mate Blake going on board was reached. The captain and crew I goose, L. Diamond; I goose, Bishop

ONE-THIRD OFF REGULAR PRICES

When we advertise you might rely on the values offered. These are only a few of the Bargains that we are offering in this Sale for Spot Cash.

fated schooner Kinsman arrived in the were made to reach port but on the

fret. But we live in the days of a ma- part; but when the seniority is come will be remembered was abandoned to make water and sounding showed 44 boxes of handkerchiefs, a friend per tinned fruit, H. J. Brownrigg; 1 bar-

A writer on this subject says: "If I as a child, now that I am become a save the vessel Loaded at Battle Har- labours of the crew the Kinsman be- Osmond, Morton's Hr.; G. Neal, Ayre Ida LeDrew, Carrie Adey, Dorothy

bestow all my goods to feed the poor, three; and the greatest of these is mountainous seas sweeping the decks. Out with their exertions were soon on Jean Way, Mrs. T. Curren, Mrs. E. P. Wm. Noseworthy; books, Dr. Fenwick;

Ladies' Flannelette and Eider Dressing Gowns

			BA.									235						_			Now	
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4.20																					Now	2.80
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24.00	 •	•	•	•	•	•	•	•	•	•	•		•	•	•	•	•	•	•	•	Now	10.00

Ladies' Costume Skirts

- Cargain	
6.75, pin stripe Tweed Now	2.25
9.00, Black Alpaca Now	6.00
4.75, Black or Navy Cloth Now	
7.00, Colored Eoliennes Now	4.65
9.00, Plaid	6.00
8.00, Pleated Now	5.35
13.75, Pleated Now 9	9.15
These are only a few examples of our reductions	on
our Costume Skirts; all others are reduced one-thir	d.

Flannelette Bargains

Cream, 26 inches w	ide				22c.
Cream, 36 inches w Pink, 26 inches wide	ide				30c.
Pink, 26 inches wide	e				24c.
Striped, 30 inches w	vide			.,	25c.
Good sof	t wear	ve, str	ong th	read.	

Ladies' White Wool Gauntlet Glove Bargain Only 45c.

FLANNELS

Great Reductions All Wool

Natural, 1.20					
Light Grey, 1.	10	 :		Now	85c.
Light Grey, 85	ic	 		Now	67c.
Fancy Shirts,	1.35	 		Now	1.05
WHI	TE AI		LANNE	L.	
			2-10-2	1-1-1-1	-1-
1.20		 		Now	1.25

All wool, from 80c. yard up.

Children's Sealette

Or IMITATION FUR SET BARGAIN.

In Black, Black and White, Grey, Fawn and Brown.

One-Third Off Regular Prices

Ladies' Furs, Muffs and Collars

Stoles, Collars, animal and other

dozen drinks, J. R. Bennett; 2 pairs of

wool blankets. Mrs. M. Drover: case

of oranges. F. McNamara; 5 gallons

of milk, H. Macpherson; 1 leg of mut-

across the Kinsmans bows doing con- where Sir Patrick McGrath treated Ayre; box of dates, Mrs. Eric Ayre; 5

Acknowledgments.

siderable damage to the vessels upper them with every consideration.

The vessel laboured heavily and the board the ship and taken to Lisbon Knight, Mrs. W. P. Goobie; confect ham, J. P. Cash; Xmas crackers and

ously at the pumps to keep her free. nedosa for St. John, N.B. Arriving on B. Wood & Co., A. T. Wood, R. Cross, cots, Mrs. Reg Dowden; grapes, ap-

When the weather cleared on the 28th this side the crew of the Kinsman Olive and Graham Snelgrove, G. S. ples, nuts, candy, cocoa, biscuits, roll-

the vessel was headed for the Azores, were in for further troubles and were Doyle; 1 box of soap, Standard Manu- ed oats, rice, caramels kisses, dolls,

Guild Rosa was passed and from this Captain Picco having his forehead & Co.; 1 chicken, 1 goose, Killbride E. Bryant, P. O'Mara, H. Macpherson,

ship Capt. Picco received his correct badly cut. All were pleased when home Summer Girls; 2 geese, Royal Stores; H. N. Burt, B. Tilley and M. Hickie;

G. KNOWLING, Limited one-Third off Regular Prices

Church through Europe and Asia. The service was indeed a good or and was closed by prayer and bene diction by the Rev. Dr. Curtis. To night the service will be held at the Kirk, and a large congregation expected to attend, and for this the ushers will be in readiness to ac-

Shipwrights' Annual Meeting.

sulted as follows:-

Pres .- J. Boone, re-elected. Sec .- W. Doran, re-elected. Treas.-Thos. Nicholl, elected. 1st Vice Pres .- A. Noseworthy,

2nd Vice Pres .- J. Butler, elected. A ocmmittee of ten was then appointed with Mr. James Peddle as

monials from well known people, not press agents' interviews. ton, Margaret and Jean White; 1 keg From all over America they testify The Superintendant of the Methodist of dustbane, A Friend; 1 sack of city by yesterday's express after a countered from the S.S.W. The ves-Orphanage desires to thank the kind parsnips, Burt & Lawrence; 1 case of to the merits of Minard's Liniment, the best of household remedies. however much they may chafe and know in part, and we prophesy in trying experience. The Kinsmen it sel, already badly strained, continued friends for the following donations:— tinned fruit, Soper & Moore; 1 case

Yarmouth, N.S.,

ARRANGING CONCERT .- For the Grand Concert arranged to take place Thanksgiving Day, Jan. 23rd next, the paring the numbers. The programme as outlined will included some very

Tree, and the kind friends who sent

the nearest port. On Dec. 1st the S.S. in the train wreck on Friday last facture Co.; 12 pounds of tea, Mechan toys, from Mrs. Coultas, Dorothy Vey, with thanks the following further sub-

Week of Prayer. SECOND SERVICE AT GEORGE ST. CHURCH; HEARTY SINGING AND SILENT PRAYER.

at last night's service which second ed to penetrate the entire congre gation, and which left an abiding eeling of deeper things at the class This depth of feeling did not cond from anything of an external cha

acter, nor did it come from anythi particular that was said, but came as an impression, as at tervals the congregation bowed silent prayer. From the very fir of the service this was experience nd all present felt the better for The Pastor of the Church, the Re-R. E. Fairbairn, conducted the ser ice, and it was the devoted spirit which he manifested that brought he service to such a desirable place. Besides this there was a very hoice selection of hymns, and the were sung to tunes which the people

(I. C. M.)

There was a depth of solemnit

-and did sing. Some congregation eem to have lost the desire fo whole-souled singing which was ominent in public worship; but the ngregation at George Street Churc st night caught up the song verybody had a part. The special topic for the evening

knew, and which they all could sin

vas "Our Own Church and its Neigh bourhood," and the speaker wa the Rev. W. B. Bugden of Wesie Church. The address treated upon the Church in a local sense, at showed the place a Church should fill in its own particular locality The membership of the Church may not be perfect, nor its service be that could be hoped for; but the be ideals of life and character we found therein. The Church in ages stood for the best. But it wa mite possible for the influence of hurch to be lost, and this is som mes caused by lack of unity amon the members and by local fealousie etween different sects. Sectarianis and Christianity were very different but sometimes the former was tak for the latter, and smallness of sou

followed as a result.

The Church may get in a wro place, and miss her high calling; such times it may be that like of the Churches spoken of in Apocalypse, its candle may be put or There was room for and need nore unity among our city Churche We lose much because of our isola tion, and much better work could be done if there were closer fellow ship. The Church not only had local influence, but it also had worldwide influence. What fluence therefore was the unit Church exerting upon the Washington Conference now about closing? The world's destiny almost seemed to d pend upon that Conference. Was t Church at one with its prayer for that great assemblage? Was there sufficient of the spirit of Pentecost being manifested in our Churches? The Apostles waited ten days for the baptism of fire, and then they were instrumental in establishing

The annual meeting of the Shipwright's Union was held last night. The Treasurer's and Secretary's reports were read and adopted and the election of officers was held which re-

senior committeeman.

TAKE NOTICE.

We publish simple straight testi-Minard's Liniment Co., Ltd.

Branch Factory, St. John's, Nad.

crew were obliged to work continu- where they joined the C.P.O.S. Min- tionery, from the Star Candy Co., F. decorations, Ellis & Co.; tinned apri- cakes, etc.

bad management the Guild Rosa fell the S.S. Gillanes and also on the train, Neily; box of raisins, Mrs. Charles their help given toward the Xmas sterling.

That

Knox Gelet ses any

eft-over ruits you ave on

hand.

Send for enclose 4

"Where For further mmercial Ch

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Quaint Although No

practically 'all who take part bservances ha he numerous strange supers ciated with th Generally any of thes nies and picious by id-world so

fathers are st the inhabitants For instance istricts-mo he Border he old-time nay now be inless they parts-are u play of the nacted by vably half-a-

who every ni fore the old ent from ho lay. In Glas ote, guisingate sort-goe Why this is estern Met the way. The chara ressed in ime procur generally etal. Occ

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ere secured

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ecovery as effectnce I was essed be ollowed a mpany," a

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