

to find out whether you think a general manager desirable, and if not why you disagree with the opinion of the committee on that point. If there are reasons, give us the benefit of them?—A. That is a question which was never submitted to me either for approval or disapproval. To my mind the criticism at the time would have been this—we were having a hard time scratching through and carrying on our work in broadcasting, and to add to the forces a general manager whom I would have had to start in and teach—and, at a considerable salary—I would have considered it an uneconomical method.

Q. It just occurs to me to suggest this, many large corporations, I think most of them, have general managers; does anybody on your commission, or any employee, do the work that a general manager if appointed would be expected to do?—A. Our machine does that.

Q. I never heard of a machine being a general manager?—A. I mean by that, our office organization.

Q. Well then, are there several general managers, or several gentlemen who act as such?—A. No, because I have complete authority over all. If any question arises about which there is any dispute it comes to me for final settlement.

*By Mr. Dupuis:*

Q. You mean to say that you are acting as head of the commission and as general manager at the same time?—A. Well, yes. There are several phases to our work. Colonel Steele looks after certain things, and Colonel Landry, our secretary, does a great deal of the work in a business way. We have staffs of men, net-work experts, and men who arrange net-work schedules; and we have men who arrange programs throughout Canada. All these men conduct the business of their respective departments. They know their work, but if a question arises—which is not often—which they cannot dispose of, I make the decision as to what shall be done.

Q. Might I ask also, and if possible give me an answer by “yes” or “no”, whether or not you are in favour of having a general manager?—A. I cannot see the necessity—

Q. Can you say “yes” or “no”?—A. No. I cannot see the necessity for one.

Mr. WOODSWORTH: Mr. Chairman, I think this is hardly a fair procedure. Some hon. MEMBERS: Hear, hear.

Mr. WOODSWORTH: I think the minister was correct in his interpretation of this. They are recommendations by the committee to the government. It would seem, therefore, that Mr. Charlesworth would have no responsibility for initiating action; that is for the government. I do not think we ought to catechize Mr. Charlesworth as to why he did not initiate action. Then, on the second point, Mr. Slaght rather shifted his ground and asked Mr. Charlesworth for his opinion as to the appointment of a general manager.

Mr. SLAGHT: That is all.

Mr. WOODSWORTH: By that you put him in the position of reflecting on the committee.

The CHAIRMAN: Of course, Mr. Woodsworth, I might interrupt there and say that Mr. Charlesworth himself reflected on the report of the committee by stating that they had made this recommendation without hearing any evidence.

Mr. WOODSWORTH: That may be, but that is another matter.

Mr. JOHNSON: Did Mr. Charlesworth have any authority to make recommendations? He might have had to make a recommendation whether he liked to, or whether he did not like to.

WITNESS: No.

[Mr. Hector Charlesworth.]