

- the APFC has sought to facilitate greater integration between the Canadian involvement in PECC and PBEC beginning with closer collaboration at the Secretariat level and with a view to further integration at the Committee level;
- the APFC's business programs have been developed in response to the market demand for an increasing number and variety of programs on the Asia Pacific, and in cooperation with business organizations and trade associations across the country.

By developing and delivering its programs in partnership with other service providers, the APFC has been able to minimize duplication and overlap and promote greater collaboration amongst the various "Team Canada" players.

6. The Future, and Alternatives. Although this review is more in the nature of an evaluation assessment, there is sufficient evidence to conclude that:

- if the APFC is to realize its potential in carrying out its Mandate, it must find the necessary resources to develop its analytical capacity. This will allow it to focus its efforts on the provision of strategic, intellectual leadership on issues affecting Canada's relations with the Asia Pacific region.
- The Asia Pacific Foundation has a pivotal role to play in the coordination and support of "Team Canada" activities in the Asia Pacific, with the assistance of both public and private sector players.
- The Asia Pacific Foundation's ability to establish its priority client base is contingent upon receiving the necessary support to allow it to develop a long-range, strategic focus in responses to the challenges facing Canadians in the Asia Pacific region.
- As the Canadian non-governmental organization of "first call" on Asia Pacific matters, equipped with a national scope and perspective, the APFC will be presented with many future opportunities to develop new and challenging programming initiatives, reinforcing its role as an important member of "Team Canada". At this stage, it is essential that the momentum that has already been generated by the Foundation's program experience, corporate profile and human networks be reaffirmed and reinforced, as Canada prepares to face stiff global competition in developing its economic relations with the Asia Pacific region.

The APFC is a unique institution with a broad mandate. The basic choice for Canadian federal and provincial governments is whether they choose to resource the APFC adequately so that it can play a strategic role in transforming Canada's relations with the Asia Pacific area. Less than adequate resourcing forces the APFC to dissipate its energies to the loss of all, and it becomes merely another subsidized non-governmental organization operating in a crowded field. In a time of government deficits and cut-backs this conclusion appears at first glance run