tuted a homogeneous group, owing to the diversity of their views on the world, on mankind, on knowledge, freedom and democracy, and even on peace. This diversity and other factors such as tension and conflict and unequal development of member states give rise to numerous divergences, which can lead to harsh exchanges during debate, causing the majority to arrive at decisions that are unfortunate for member states individually and as a group.

Conference have not necessarily consti-

An observer would probably conclude that UNESCO was losing sight of its true calling. On the surface this seems true, but it seems less so if it is admitted that UNESCO not only can but does provide its member states with an opportunity to "invent a concrete set of beliefs", not for the purpose of denying these tensions and conflicts but in order to go beyond them and to identify common aims in the achievement of which all might co-operate.

Ever since the initial sessions of the General Conference, UNESCO has, more or less intentionally, been inviting the member states to formulate such a set of beliefs and to put them into practice in their working methods. The nineteenth session in Nairobi continued along this path. The General Conference had planned to come to a decision on the draft program for the 1977-78 biennium and to give final approval to the corresponding budget, proposed by the Director-General. Also on the agenda was the examination of a number of Executive Board reports and others prepared by the Director-General on questions arising from specific decisions made in previous sessions. In addition, there were decisions to be made concerning draft recommendations to the member states and international conventions to be ratified by the member states in accordance with the procedures for each instrument, as specified in the constitution and regulations of the Organization.

Key functions

Such normative activities are among the key functions of UNESCO and the General Conference, so far as the attainment of their objectives is concerned. For example, the General Conference approved a recommendation to member states on the development of adult education. This recommendation was the result of three non-governmental conferences on adult education - in 1949, 1960 and 1972 -, studies on the technical and legal aspects of the project, consultations with member states, and an intergovernmental conference of experts to com draft submitted for examination General Conference. As a further in the regional context, there Regional Convention on the Region Convention Convention on the Region Convention on the Region Convention on the Region Convention Conven of Studies, Diplomas and Dec Higher Education in Latin Ame the Caribbean, signed by Mexico This instrument gave concrete for hypothesis that had been advan some ministers of education in countries of the region - that one day be possible, with the In UNESCO, to "promote the join comm available educational resources like, t their training institutions at thought of the integral development of a d peoples in the region". Work is als cip way in other regions with the ma in mind.

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In addition to this statutor the nineteenth session of the Gene orio ference in Nairobi contained apple elements: a draft medium-tem tie 1982) plan based on problem at dra the establishment of a drafting a ar tiation group.

The draft medium-term plant the General Conference with a ment devised in accordance with method by which it could fully at Th constitutional responsibility to rked mine "the policies and the mine" of work of the Organization" so toluti preparation of future biennial by the Director-General was co Here we need only mention General Conference was able to opinion on the ten problems that examined because of their important the future of mankind, on the cons tives accompanying them and on event ative amounts of money to be ring for the activities of programs hen with a view to attaining these obuild

To the drafting and negotiative brid fell the task of deadening the overling the inevitable "political jockeyi Al takes place in the sessions of the atrib Conference and was referred to bee, the Huxley, UNESCO's first Director vays in his memoirs. The creation of thinds was meant to control the chain son set off by the debates rather prevent the debates themselves.

This fairly representative group posed of heads of delegations, was the task of preparing, for the sessions of the conference, draft tions on the following points, the aspects of which generally domin cr proceedings:

Opportunity to identify common aims