

be a health centre. The sanitary divisions could be made to correspond to the borough areas, and there would be a health centre for each borough, called by the name of the borough, if desirable, and which would be something real and tangible to attract and hold the borough pride in its health service as visualized in its own health centre.

One can, of course, realize the doubts of the individual borough as to whether they will receive a proper health service, or as good a service as they now have or desire. Health work is peculiar in that its success depends largely upon dealing with individuals and securing from them certain action. It is not only to secure their assent to the spending of money, but to make them desire health, to alter their habits of living, if necessary, to have them wish to be vaccinated and to accept health leadership. It is, in this way, more closely allied to education than anything else.

The work of a health department must be free from all political or other influence. In matters of life and death there should be no other consideration than to do what is right, to have freedom of action and power to go ahead.

For these reasons, it seems advisable, in fact necessary, that there should be a health commission or some such body to formulate general policies, to approve the budget, to endorse health by-laws, to interpret to the public the work of the health department.

That such a commission should be composed of those qualified for the work of the commission and free from any suggestion of bias is evident. This might be met by having a commission of five members, two appointed by both universities, the fifth being the mayor or chief executive officer of the metropolitan board.

This would fit into the scheme of a borough administration plan. Health would be one of the centralized services. The Metropolitan Board would have, as part of its organization, a Health Commission, independently appointed but responsible to the Metropolitan Board for health work in the area.

It would be necessary that some per capita expenditure be agreed upon as a minimum amount to be placed at the disposal of the commission, and that any increase in this amount be approved by the Metropolitan Board.

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