

to the government of the Department which he represented and headed, for it was men whom he had recruited and trained, like Robertson, Wrong, and Pearson, who later stepped into his shoes as Under-Secretary and carried forward his initiating influence. The aura of Dr. Skelton in the history of the Department of External Affairs long outlasted his lifetime.

Department and Parliament

It stands to reason that Dr. Skelton's close advisory relationship to policy-making Cabinet Ministers should affect also the Department's relationship with the Cabinet and legislature in various ways. It has already been indicated that, from many years back, officers and other staff of External Affairs were frequently seconded to the Prime Minister's Office, until the two bureaus became intimately connected. As the Prime Minister was also Secretary of State for External Affairs, this integration was natural and inevitable. From the beginning of Dr. Skelton's incumbency, new officers in the Department were from time to time loaned to the Prime Minister's Office for special tasks. A number of clerks, stenographers and file-clerks were likewise loaned or transferred.

There was also created, in March, 1940, a Cabinet Secretariat. As R. Barry Farrell later