

As such I made quick visits to New York (UN Agencies and the Secretariat including DPKO, DHA, and DPA, various permanent missions, and a number of NGOs) and Geneva (UN including UNHCR, UN Centre for Human Rights, and a number of NGOs) stopping briefly in London (AI and several other NGOs). I of course consulted extensively in Ottawa with both governmental and non-governmental individuals along with a quick foray to Montreal for the Canadian Council for Refugees' day session on Rwanda which brought together many from the Montreal Rwandan community. In addition, I talked to innumerable individuals elsewhere by phone. All along the way I reassured those being consulted that they were commenting off the record so as to elicit candid commentary, so I am reticent to detail the myriad UN, governmental, and non-governmental people who gave generously of their scarce time and invaluable insights. I also wish to thank them all for their knowledge and help, and hope that this report properly reflects their concerns and hopes.

Report Layout

Chapter 2 examines whether there was sufficient and effective early warnings, and then quickly assesses whether there were some viable options for greater success in the response of the international community.

Chapters 3, 4, and 5 all deal with the international response to the Rwandan crisis. This is the core analysis section of the report, and merited being divided into three. Normally these three areas would have overlapped more, but particularly in the early months of the Rwandan crisis, they appear to have been relatively distinct which is instructive in itself.

Ch. 3 looks at the UN and OAU conflict resolution and peacekeeping response.

Ch. 4 looks at the humanitarian assistance response

Ch. 5 looks at the UN's human rights establishment's response

Chapter 6 deals with the mix of linkages, coordination, and transfers of tasks and responsibilities of all the organizations and parties attempting to respond to the Rwandan crisis.

The *Annex* includes a short historical Background prior to 1993, and then a extensive crisis Chronology from early 1993. The Chronology along with the Background will help set the backdrop for this study and its recommendations.