

Questions about NATO expansion and NATO's relations with Russia are inextricably linked to the question of reforms to the Alliance. Quite frankly, Canada is convinced that NATO expansion, like the development of a relationship between NATO and Russia, will not succeed without substantial reforms to NATO and its structures.

We believe that we must give serious consideration to this matter, so that the Alliance can carry out its current and future duties more effectively. So far, we have been asking how we can use existing structures to carry out new duties. Instead, we should be asking what structure would be best suited to meeting our new expectations.

I feel that reorganizing our integrated military structure would produce a less cumbersome and less costly structure and thus free up considerable resources to finance NATO expansion. We must meet the challenge of reconciling limited resources with growing and conflicting demands.

In short, such reforms would allow us to pursue three major objectives:

- to develop the most effective means of dealing with current threats to our security and of carrying out our new duties;
- to provide the resources needed for the Alliance's expansion; and
- to reassure Russia that NATO is no longer a threat.

Thank you.