The first Creative Colloquium meetings are held, proposals for site enhancement are presented to vice-presidents, and three budgetary proposals are advanced for same. The difficult phase of integrating emplaced site elements has begun.

JULY 1985

The Planning and Design Committee of the Board of Directors is established to review all development of site, exhibit, and participant elements.

Hard landscaping is now underway across the site. The plaza structures are under construction. Concept approved on last major design elements: Land Plaza and UFO-H2O. The lagoon element is not determined. Wide range of late projects pending: Native Indian pavilion, daycare centre, Amex, Great Norwegian Explorers, and Atlantic Provinces. Concern is growing over schedule as Kevin Murphy asks Board of Directors to freeze number of international modules as well as changes to site. Board complies with absolute site freeze of August 6, 1985. Patrick Reid agrees to freezes. Final site wish-list is developed for Planning and Design Committee consideration.

AUGUST 1985

Major management shake-up sees new vice presidents appointed in Operations, Marketing, Entertainment, and Corporate Sponsorship, as well as several changes at director level. VP's McConachie and Smith and Directors Wooten and Anderson leave. Frank Dillon appointed VP Operations. Mel Cooper appointed VP Sponsorship. McNair moves from Operations to Marketing, retaining Entertainment. Hamilton McClymont replaces Wooten.

Excellent weather allows hard landscaping of site to progress rapidly, with the objective of sealing the site prior to the onset of wet weather. However, energizing of the site is delayed by changes and delays which affect conduit and power distribution. Serious delays are encountered on Ramses II, the Quebec Pavilion, the Pavilion of Promise, the Beer Garden, BCTV, UFO-H2O, and a variety of international pavilions.

The August 6 freeze date is adopted but the number of Work Authorizations for changes continues to rise. A change control group known as the "No Committee" is formed under the chairmanship of the Executive Vice President Ian Bell. The Committee shows initial effectiveness, but international participants largely out of Committee control continue to initiate changes.