

Figure 11: Impact of Proposed Schedule of Fee on
Passport Office Net Cash Requirements

	1991-92 Budget	1992-93 Budget	1993-94 Budget	1990-91 Actual
Revenue*	\$33,327,000	\$40,695,505	\$42,696,192	\$32,259,472
Expenditures				
- Personnel	18,772,568	19,742,696	20,452,538	17,547,778
- Passport operations at posts abroad	4,447,460	4,447,460	4,447,460	4,447,460
- Passport materials and forms	3,606,200	4,347,533	4,564,910	3,758,422
- Accommodation	2,086,923	2,464,038	2,408,700	2,052,981
- Professional and special services	2,123,727	2,133,934	2,301,540	1,826,835
- Postal services and postage	37,050	314,000	749,700	226,342
- Telecommunications	706,690	723,000	829,645	694,684
- Printing, stationery and supplies	494,000	564,500	592,725	604,129
- Capital	829,560	1,968,500	2,000,000	768,421
- Travel and removal	475,121	403,000	403,000	300,593
- Freight, express and cartage	988,000	1,000,000	1,043,700	736,411
- Repair and maintenance	491,449	624,500	429,820	443,939
- Rental	168,058	108,500	150,000	117,755
- Information	45,000	34,000	50,000	6,807
- Miscellaneous expenses	7,000	7,000	7,000	11,153
Total Expenditure	35,278,806	38,882,661	40,430,738	33,543,710
Surplus(Deficit)	(1,951,806)	1,812,844	2,265,454	(1,284,238)
Cost per passport	\$28.57	\$30.03	\$30.63	\$26.43

* Revenue is based on the proposed fee structure. Refer to Figure 9 for information on proposed fee structure.