prepared to overcome or avoid. So also, in a modified sense, will a bank president need to be chosen with the utmost care and regard for his qualifications as the bank's chief representative officer. It is not wise to have a president who will be the tool of the manager, nor wise either to select one whose business engagements will be liable to conflict with his duties, or even to raise a suspicion in the public mind that they do so.

Without entering upon details it may be affirmed that, men who are engaged in some occupations of a financial nature may be most useful on a board of bank directors, owing to their special knowledge of certain classes of business conducted by some customers of the bank, while the same men would not be suitable for the office of president. It is then of the utmost importance that the organizers and original shareholders of new banks pay special heed to the urgency of appointing a manager and president who will each command public confidence and be recognized by the other banks as honourable, provident and expert, fully capable of discharging their respective duties so as to maintain the high standard which has been reached by the banks of Canada.

THE UNITED KINGDOM BANKING RETURNS, 1902.

COMPARISONS BETWEEN THE FIGURES OF 1898 AND 1902; CANADA'S BANK RETURNS COMPARED WITH THOSE OF ENGLAND.

The statements issued by the banks of the United Kingdom differ so widely from those of the Canadian banks as well as from those of the United States that detailed comparisons are not practicable. In a very few points do the figures in these returns represent the same classifications. As a specimen of the form of Balance Sheet adopted by old country banks that of "Lloyd's Bank, Limited," is presented, that institution being so well known in Canada.

The following is the statement as published in "The Economist," London, England :---

BALANCE SHEET, DECEMBER 31, 1902.

Liabilities.

Current, deposit and other accounts, including rebate

| of bills and provision for contingencies | £52,463,423 |
|---|-------------|
| Profit and Loss balance | 361.873 |
| Bills accepted or endorsed | 2,156,218 |
| Liabilities in respect of customers' loans to brokers fully secured, £200,000. | |
| Capital paid up | 2,928,000 |
| Reserve fund | 2,000,000 |

£59,909,514 Assets. Cash in hand and with Bank of England. 2 9,008,410 Cash at call and short notice 4,747,868 Bilis of Exchange 6,419,238 ····························· Consols and other British Gov't securities..... 5,417,116 Stocks, debentures and other investments..... 8,784,259 Advances to customers and other securities 27,091,734 Liabilities of customers for bills accepted and end'd by the company 2,156,218 Bank premises 1,284,671

£59,909,514

Were a Canadian bank to issue a statement in that form it would be a puzzle to every shareholder. In another return of this bank we find the total discounts and advances to be £33,510,972, or \$167,-554,800, but what the deposits are cannot be discovered from the statements, as they are mixed up with "rebates and provision for contingencies which is a highly incongruous mixture as there is nothing whatever in common between the actual money due to the depositors and the fund laid aside by a mere bookkeeping entry to cover the rebate of bills, and provision for possible bad debts. From summaries of the bank statements of the United Kingdom as published by our contemporary we have compiled the following, the sterling being converted into currency at \$5 per £.

| | Banks of England and Wales. \$ | Scotland. | Ireland. Ŝ |
|--|--------------------------------------|----------------------|---------------------|
| Capital paid up | 310,446,500 | 46,580,350 | 36,179,750 |
| Market value of do | 1,014,162,200 | 160,716,000 | 110,881,000 |
| Reserve fund | • 185,592,800 | 36,841,120 | 19,545,000 |
| Circulation | 151,262,200 | 40,221,020 | 34,206,500 |
| Deposit and current accounts Cash in hand and at | *3,327,696,480 | 534,305, 5 65 | 2 51,236,085 |
| call | 971,213,400 | 130,158,325 | 59,095,950 |
| Bonds, stocks, etc | 830,478,380 | 165 153,080 | 94,389,095 |
| Disc'ts and advances | 2,175,748,130 | 352,437,240 | 186,925,310 |
| Total liabilities | 4,152,634,270 | 690,837,760 | 346, 789, 140 |

 Includes the rebates and provision for contingencies of some banks.

It is much to be regretted that these bank returns are not issued in a more intelligible form and that the figures are not more carefully classified.

COLONIAL AND FOREIGN BANKS IN ENGLAND.

Besides the above Joint Stock Banks of the United Kingdom there are three other classes operating therein, a summary of whose returns is as follows:—

| | Colonial Banks. | Foreign. | Private. |
|--|-----------------|---------------|-------------|
| Capital paid up | 173,573,045 | 291,816,030 | 26,224,210 |
| Reserve fund | 57,105,115 | 98,782,130 | |
| Deposit and current accounts Cash in hand and at | 1,029,052,775 | 1,089,919,180 | 172,876,235 |
| call | 360,496,820 | 242,601,000 | 43,330,235 |
| Bonds, stocks, etc | 124,900,000 | 119,230,000 | 58,175,000 |
| Disc'ts and advances | 931,825,600 | 1,472,190,000 | 96,908,090 |
| Total liabilities | 1,476,225,035 | 1,834,664,500 | 204,839,050 |

The returns of those outside banks are not in such a form as to give any assistance in ascertaining the amount of banking business done in the United Kingdom, as the home business of the Colonial and Foreign banks is included in the statements. For instance, we find the full statement of the Bank of Montreal and of the Bank of Commerce amongst the Colonial Joint Stock Banks with London offices, the bulk of whose returns indicate the amount and condition of their business in Canada.

There is an excellent and attractive opening for a statistical enquiry into the actual business done by all classes of banks in the United Kingdom respecting which the information available is nothing like as complete, or as skilfully tabulated as are the statistics of our Canadian banks, or those of the United States. But, in the art of presenting