

1. If the Department is to extend and improve its graduate work, it must have a larger staff. The teaching of undergraduates alone gives the present staff more than enough to do; and its work with graduates is a very heavy burden upon it. I do not advocate the appointment of men for graduate work only. It is, to my mind, vitally important that every professor should be in touch with both graduates and undergraduates. But it is essential that the load of elementary teaching should be lightened, for the professors of the Department should have more time for the production of original work of their own. There is no reason in the nature of things why graduates of Oxford or Harvard should not come to McGill to study certain branches of History. But nothing will bring them except the presence at McGill of historians who are well-known and respected because of their published writings. And hitherto the literary output of McGill's professors of History has not been satisfactory. The main cause, I think, is lack of opportunity; their energy has been absorbed by the daily routine. Apart, however, from the question of the fecundity of professors, the Department could not accept a substantially increased number of graduate students unless it had a greatly enlarged staff to deal with them. At present there are four professors of History; to build up a fairly satisfactory school of historical research, I should want at least eight. Some of these might be - indeed, should be - young men holding the rank of Assistant or Associate Professor.