

vestment and maximum earning hours unsolved, as the lighting system will still have only a very small day load, as against whatever a separate power service might earn. The difficulty must therefore be met by making as small an investment as possible in what will take care of a combined light and power load. The multi-phase alternating current system, by which motor power can be provided as well as arc and incandescent lights, meets the situation in this respect. With existing single phase alternating current lighting plants, the change can be made without any considerable expense other than in the generator, as everything is already in place for the lighting, and the only expense for motor service is a small increase from time to time on capital account, as demand is made for power.

No capital invested need be idle waiting for business to turn up, as there can always be a return in sight on any investment before the extension is made. This holds good to a greater degree where a new plant is being installed, as the outlay is proportionately less, owing to the fact that arc and incandescent lights as well as power may be served from the same circuits and generator. In this manner the central station is in a position to cater for a day load. The cost of supplying a day load, in comparison with a night load only, is very much less, as the fuel necessary to start up the cooled boiler, and that for maintaining banked fires during the day, would be saved. The depreciation on apparatus would be slightly greater, but the interest on everything and the depreciation on lines, poles, etc., is the same as if it were only an all-night run, thus making the additional expenses for the day run much less than the night run alone. The central station operator is then in a position to give lighting service all day long, and add to his lighting business those consumers who have been heretofore objecting to using incandescent light, because of the necessity of maintaining coal oil or gas lamp lighting in dark places in stores, cellars, etc., during the day. Where there is an electric light day service such consumers cannot offer the excuse now made that risk from fire is as great with a few gas jets or coal oil lamps, as though they were to light throughout with an open flame light, and that the matter of the small additional cost of incandescent light is not their reason for not using it. As the central station can remuneratively furnish incandescent light throughout the 24 hours, this objection is removed, and a large amount of profitable business, which before could not be handled, can now be secured. In dry goods stores where delicate fabrics are being handled, and where an open flame light creates risk from fire, the objection that different delicate colors cannot be distinguished by artificial light is removed, as an arc lamp can be placed in these stores operating from the alternating current system, which gives a near approach to solar light, and makes it an object for the storekeeper to instal this light, as by it delicate colors are easily distinguishable.

By an all-day service there would be removed another hindrance to extended use of incandescent light. The objection is frequently and fairly offered that if incandescent light is only available during the hours of atmospheric darkness, or from dusk to daylight, it is necessary to have in reserve and ready for use at all times another source of artificial light in case of very dark days; and the conclusion is reached and acted upon, that as it is necessary to have a number of these lamps on hand, which must be kept ready for use at any mo-

ment, electric light being available during only a portion of the 24 hours, there is no reason why it should be used at all, although if available at all times it would be used because much preferred for so very many reasons. While the additional revenue secured from these lights may not be sufficient to pay the extra expense of running a day service, yet it must be borne in mind that it is not alone the day load the central station is getting, but also an additional night load consequent on customers being provided with light for the full 24 hours. This must be taken into consideration as making the night load more remunerative at a very small added cost.

These, briefly, are the points from a lighting standpoint that will commend themselves, and, no doubt, are familiar to most of the central station operators.

Aside from all this is the strictly speaking day load, which consists of the motor load, and which it is possible to secure with the multi-phase alternating current system. As a rule there is the butcher with his meat chopping machine, the baker with his dough-mixer, the newspaper with its printing press, the foundry with its line of shafting to drive, and the planing mill with its machinery to be kept going throughout the day, in every town, while other and larger industries will be attracted to a town in which a day power service may be obtained. These different industries all using power during the daytime, tend to create a steady load line, which is especially desirable, as it increases the number of hours in which the investment is exercising its earning power, and helping to increase and secure the maximum load line throughout the 24 hours.

WHY SOME LIGHTING PLANTS DO NOT PAY.

BY F. C. ARMSTRONG.

Before proceeding to a discussion of the subject proper of this paper, it is necessary to fix a standard by which it may be determined whether a given plant is paying or not. A fair definition, taking everything into consideration, would seem to be that a plant which earns twelve per cent. per annum or over on the capital investment, which at present prices of apparatus and material would be required to provide an equipment of equivalent earning power, should be considered as a paying investment. In this definition we imply that 6 per cent. net per annum is a fair return for money invested in an enterprise of this nature; that 6 per cent. per annum is under present and prospective conditions a reasonable and sufficient allowance for depreciation; and that the capitalization upon which these charges are made should suffer the material and arbitrary reduction necessary to bring it down to the basis of present selling prices of electrical equipment. Regarding the first of these postulates a strongly affirmative view may be taken. Electric lighting has established a reason for being, beyond question, amongst modern industrial enterprises. Abundant artificial illumination for safety, need or convenience has become an indispensable requirement of our present multiplex civilization. The electric light supplies this necessity, it is safe to say, in spite of Welsbach burners or acetylene gas, more completely than any present, or as far as we can see, any possible competitor. The central station is a shining example of the sound economic principle of concentration of production and diffusion of output, which means commercially that under most circumstances it is cheaper

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