

SOME RANDOM RECOLLECTIONS

ance of the system has been a serious loss especially to new communities.

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In May, 1870, while living in Chicago, I received an invitation to Kalamazoo, Mich., to act as a medical officer in the State Hospital for the Insane, which had been in operation since 1859 under the charge of Dr. E. H. Van Deusen, a man of great ability and experience. I expected to remain during the summer only, but became so much interested in the work that I accepted a permanent appointment and remained in Kalamazoo eight years. I was later given charge of the male department of the hospital, which was then housed in a new building as a separate institution, and remained there during the final four years. In 1878 I became assistant superintendent of the hospital, but resigned in a few weeks to assume charge of the Eastern Michigan Hospital for the Insane at Pontiac, which had been established for the care of the insane in the eastern portion of the state. This institution I opened, organized and conducted for 11 years, or until 1889.

In June, 1889, I received an appointment as superintendent of The Johns Hopkins Hospital at Baltimore and assumed the duties of this position August 1 of the same year. This position I held until August, 1911, a period of 22 years. Upon my retirement I became Secretary of the Board of Trustees of The Johns Hopkins Hospital.