

a third party, as it were. So long as this status is maintained the men will make more and more demands and we shall be continually having to pay deficits. These smart men, these agitators and some strikers, argue that the companies can pay higher wages for a shorter work-week and make money without increasing freight rates. My suggestion has to do principally with the Canadian National, but I believe it would be acceptable to the Canadian Pacific if the shareholders could be assured of some small return on their investment. The suggestion is simply that the railways be turned over to the men. If that were done the men would work twice as hard and would not ask for any "feather bedding" on diesel locomotives. The Canadian National has bought seven new diesels, and the unions insist that each of these must have included in its crew a fireman, who would have nothing to do except draw his salary. I imagine that this is one kind of demand which the men would not make if the railway earnings were to be divided among themselves.

I want to mention here the lack of courtesy which seems now to have become typical of employees on Canadian National trains. The experience of a number of senators and of many other people throughout the country in this respect has been the same as mine. The attitude of the employees towards passengers seems to be: "Well, this is your road, and you ought to travel on it regardless of the service you get. You should not patronize any other road at all." This condition does not exist on Canadian Pacific trains. When travelling on one recently I was greatly pleased to observe the friendly spirit between passengers and employees. Trainmen assisted passengers with parcels and luggage to get on and off at stations, and in various other ways did their best to be of service.

In a newspaper the other day I noticed a dispatch from Birmingham, England, which was headed "No genteel substitute for rolled shirt sleeves." Before I read it I may say to the senator from Prince (Hon. Mr. Barbour) that a Prince Edward Islander who helped me on my farm for four years had certainly been taught by someone how to work. The dispatch says:

Two British educationists suggested yesterday British industry could do a better job if it picked its manager off the factory floor instead of for the blueness of their blood.

"Men learn by doing, not by looking. There is no genteel substitute for the dirty face and rolled-up shirt sleeves," the pair said in a joint paper presented to the British Association for the Advancement of Science.

The educationists are D. H. Bramley, head of the industrial administration department of the Birmingham Central Technical College, and A. M. B. Rule, of the Birmingham College of Commerce.

Many British industrial firms choose their managers from the white collar ranks, and manual workers are doomed to rise no higher than foremen. "These methods, that have fairly availed us in the past, will be inadequate in the future," Bramley and Rule said, "if Britain is to maintain her status as a major power and to keep up her customary standard of living."

That may be so.

Honourable senators, as I am unable to finish before 1 o'clock, I move adjournment of the debate.

The motion was agreed to.

At 1 o'clock the Senate took recess.

At 3 pm. the sitting was resumed.

## BREN GUNS AND AMMUNITION

### INQUIRY

**Hon. Mr. Reid** inquired of the government:

1. Have any Bren guns and ammunition been reported missing or stolen from armouries throughout Canada during the past six months? If so—
2. How many such guns and how many rounds of ammunition have been so reported as missing or stolen?
3. What recoveries have so far been made of any Bren guns or ammunition missing or stolen?
4. Are night watchmen or guards maintained at all armouries and ammunition depots? If not, why not?

**Hon. Mr. Robertson:** The answer to the inquiry is as follows:

1. Bren guns, yes; ammunition, no.
2. Bren guns—One reported stolen (less breech block) by the Officer Commanding 15 Infantry Workshop, RCEME, No. 6 Hangar, North Jericho, Vancouver, B.C., on 2 July 50. Ammunition—Nil.

For security reasons breech blocks are removed from all small arms weapons when not in use in accordance with existing instructions (Canadian Army Orders 255-7 dated 24 May 48).

3. Bren guns—Nil; ammunition—non-applicable.

4. Night watchmen are provided at all ammunition depots; armouries are provided with caretakers who are not in all cases on duty during the night. Where the caretaker does not reside on the premises he is responsible to ensure that the building is securely locked before leaving for the night.

## SPEECH FROM THE THRONE

### ADDRESS IN REPLY

**Hon. Mr. Horner** (Continuing): Honourable senators, I did not quite finish my remarks before lunch about the railway question. My honourable leader said that the strike was