Senator HAYDEN: Well I would suggest to leave in "during pleasure" and "removed by Governor in Council".

Mr. Thorson: That follows, Senator Hayden. If the appointment is during pleasure it would call for removal by the Governor in Council.

Senator Horner: Mr. Chairman, I realize that the discussion on this bill is providing a field day for the men of the legal profession here, but for the life of me I do not see why this angle is being discussed at all. Senator Macdonald pointed out that the public are certainly interested. Yes, they are interested in digging down into their pockets and furnishing money for this corporation and surely if I were the Minister I would not like the responsibility of having to decide whether to dismiss the President and the Vice-President. But, we might as well be realistic about it, because no corporation could exist for any length of time unless you have control of that nature. The C.B.C. happens to be a branch of the Government, and let us be realistic about that too, and I think it would only clutter up the bill to change it and I would suggest to let it stand the way it is and I think it will work out all right.

Senator McDonald: (Kings): A provision of that nature in the bill might prevent us from getting the proper men to take the position of President and Vice-President; it may be difficult to secure top flight officials.

Senator Kinley: Mr. Chairman, the captain of a ship who does something wrong has to answer for it; an investigation is held and if he is at fault he not only loses his job, but his certificate and employment are taken away from him. It is my view that you have got to have efficiency on the job, and the direction and management of a corporation have more to do with that than the men, and if you have a bad manager you will never have a good business. We want good managers, but to my mind you are making a mistake in making everybody too secure in their jobs as long as there is no bad behaviour on their part, and I am against that.

Senator Macdonald: But, Senator Kinley, the captain of a ship is not dismissed without cause.

Senator Kinley: He can be dismissed without cause. If he cannot make the ship pay he is dismissed.

Senator Macdonald: Well, that is a cause. But here we are singling out two officers of this organization and saying that they can be fired without cause. I say that is not right. The public wants to be satisfied and after all we are dealing with the public. It is all right to say we do not care about the public but you must care about the public.

Senator KINLEY: Everybody cares about the public.

Senator Macdonald: Certainly. The public must have confidence in the C.B.C. and they must have confidence that the C.B.C. is not under the control of the Government. Leave that clause in here, that these officers hold their appointments during pleasure, and the public will never be satisfied that the C.B.C. is not an arm of the Government, and I do not think that anybody wants that. Now we can overcome that quite simply by doing away with the words "during pleasure" and inserting the words "during good behaviour."

Senator Brunt: Of course, during good behaviour is included in during pleasure.

Senator Macdonald: No it is not. Well, if it is why not change the others to "during pleasure"? If an appointment is held during pleasure the person holding it can be removed without cause, and as soon as you do that the public gets the impression—whether I am legally correct or not in saying that—the Minister can dismiss them. Well, I am not going to oppose the opinion given by the representative from the Department of Justice, but I would say that when a man is appointed during pleasure the Minister merely dismisses