

Figure 4: Passport Office Net Cash Requirements

	<u>1991-92</u> <u>Budget</u>	<u>1992-93</u> <u>Budget</u>	<u>1993-94</u> <u>Budget</u>	<u>1990-91</u> <u>Actual</u>
Revenue*	<u>\$31,120,395</u>	<u>\$32,632,310</u>	<u>\$33,257,310</u>	<u>\$32,259,472</u>
Expenditures				
- Personnel	18,772,568	19,742,696	20,452,538	17,547,778
- Passport operations at posts abroad	4,447,460	4,447,460	4,447,460	4,447,460
- Passport materials and forms	3,606,200	4,347,533	4,564,910	3,758,422
- Accommodation	2,086,923	2,464,038	2,408,700	2,052,981
- Professional and special services	2,123,727	1,751,350	1,907,441	1,826,835
- Postal services and postage	37,050	314,000	749,700	226,342
- Telecommunications	706,690	723,000	829,645	694,684
- Printing, stationery and supplies	494,000	564,500	592,725	604,129
- Capital	829,560	1,968,500	2,000,000	768,421
- Travel and removal	475,121	403,000	403,000	300,593
- Freight, express and cartage	988,000	1,000,000	1,043,700	736,411
- Repair and maintenance	491,449	624,500	429,820	443,939
- Rental	168,058	108,500	150,000	117,755
- Information	45,000	34,000	50,000	6,807
- Miscellaneous expenses	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>	<u>11,153</u>
Total Expenditure	<u>35,278,806</u>	<u>38,500,077</u>	<u>40,036,639</u>	<u>33,543,710</u>
Surplus(Deficit)	<u>(4,158,411)</u>	<u>(5,867,767)</u>	<u>(6,779,329)</u>	<u>(1,284,238)</u>
Cost per passport	\$28.57	\$29.73	\$30.33	\$26.43

* Revenue is based on the present fee structure. Refer to Figure 8 for information on present fee structure.