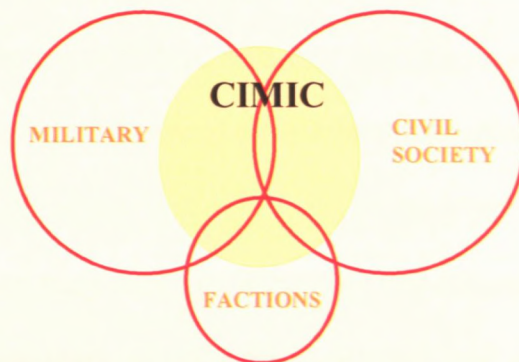


Figure 2: Overlapping CIMIC activities

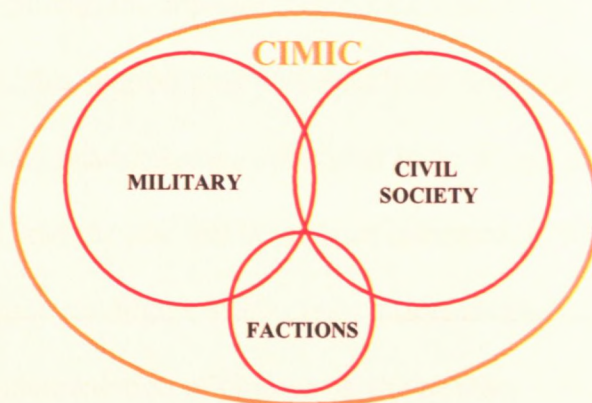
Civil-Military Co-operation



Source: MULTINATIONAL COMPLEX
CONTINGENCY OPERATIONS
Cdr Nick Spence Royal Navy
Joint Doctrine and Concepts Centre

Figure 3: All Encompassing CIMIC Activities

Civil-Military Co-operation



Source: MULTINATIONAL COMPLEX
CONTINGENCY OPERATIONS
Cdr Nick Spence Royal Navy
Joint Doctrine and Concepts Centre

Key policy issues that must be addressed in regards to both of the perspectives offered above

are definition of roles (who is doing what?), terms of reference (who is supporting whom?), and jointness (can one support the other?). These questions can be addressed in some part by the