

August 11 Letter, Mr. John D. Rockefeller, Jr. to King, acknowledging receipt of last-mentioned communication, and having the following:

In the most informal way, I am suggesting this matter to the officers of the Colorado Fuel & Iron Company. I do not know whether they will receive it hospitably or not. If the former, as I hope may be the case, I am suggesting to them that should they so desire, it may be possible for us to arrange to get you to go to Denver as the personal guest of the President of the Fuel Company, for conference with him and his associates on this subject. It would not be my thought that your visit should contemplate what we have talked of before, namely, the possibility of your mediating between the contending factions. I think we are agreed that in view of what the future may hold for you and for us, such a service, even if brought about under the most favorable auspices, would tend to curtail the possibilities for your usefulness in connection with the larger problems hereafter. My thought rather is that such a visit would give you the opportunity to secure at first hand from the officers more definite information in order that you might draft a plan to promote a closer touch between the officers and employes and a better feeling, which plan should be as well fitted as possible to the requirements of this particular company.

In making this suggestion to the officers of the Fuel Company, I have not even conferred with my colleagues here. This I mention to show you how informal and unofficial it is. As you know, I have great hopes that something may be worked out along these lines.

- August 13 Letter, King to Mr. John D. Rockefeller, Jr., expressing willingness to go to Colorado should officers of the Colorado Fuel & Iron Company acquiesce in suggestion made.
- August 14 Letter, Charles O. Heydt to King, enclosing copies of two letters received by Mr. Rockefeller from Mr. Frank J. Hayes.
- August 17 Letter, King to Mr. Rockefeller, suggesting acknowledgment of Hayes' letter and pointing out that it would seem strike might now be terminated by conciliation, and suggesting a consideration of notice being taken of Hayes' letter, due regard being had to Mr. Rockefeller's own relations with Companies concerned.
- August 18 Letter, Mr. J. D. Rockefeller, Jr. to King, acknowledging his letter of August 13th, also enclosing copy of letter from Mr. Hayes and saying: "Should you go to Denver it would be interesting to keep this letter in mind." (In this letter Mr. Hayes said: "It appears to me that the time has arrived when we should use our good offices to see whether or