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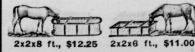
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vation, and so forth. In brief, by discovering and applying the laws of plant and animal life to the art of agriculture.

(2) Better Business .- Other things being equal, production can be increased by better business methods-by better farm management so far as the individual farmer is concerned, and by cooperative methods so far as the farmers generally are concerned.

To eliminate all waste of time and valuable material on a farm is an exceedingly difficult task, and calls for much greater skill and management than almost any other business. easy enough to point the finger of scorn at a farmer who grows a crop of corn, shocks it up, leaves it out all winter, and then burns a good part of it in the spring, so that he may plow the ground; but it is a problem which demands the highest intelligence and good judgment to secure the maximum of efficiency from all the man and horse labor employed on our farms, to adequately but not over capitalize, and to eliminate all wastes. Those not acquainted with actual conditions do not realize the tremendously complicated nature of this problem.

Farmers Must Co-operate

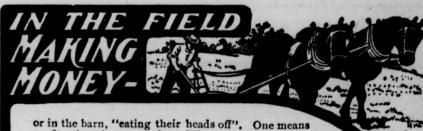
So far as co-operative methods go, the time has gone when the farmer can live for, or to, himself. The world is organized and he must organize. vidually he cannot now either buy or sell to advantage. Difficult as it may be for the farmer to learn the lessons of co-operative effort, it is imperative that he should do so. The farmers of Europe have already pretty well learned this lesson, and our own brother farmers in the Canadian West are fast following suit. It would be impossible in this connection to more than merely mention the achievements of the farmers of Denmark, and of our own Western brothers in their large co-operative organizations. The development of cooperation has always been one of the chief aims of the Grange, and it is a great source of satisfaction to us to know that our efforts have been spent

in this increasingly useful work.

(3) Bigger Profits.—Other things being equal, production can be increased by the establishment of conditions making farming more profitable. This need is primary and essential, for the simple reason that the intelligence required for better farming and the good judgment required for better business will both seek other occupations if the rewards of agriculture are inadequate. There is much confusion of thought regarding this matter, which has led, and is still leading, to the policy of educat-ing for better farming and better business without giving any attention to the underlying economic forces. Capital and labor will seek the avenues greatest reward just as surely as water runs down hill. A higher degree of intelligence and skill, thrift, and in-dustry, with the good judgment and good will required for capable man-argument and gooderation may make agement and co-operation, may make a success of agriculture under almost any conditions; but if, on the average, the rewards for labor devoted to agriculture are less than those for labor directed into any other channel, this intelligence and skill will gravitate away from the farm, and all the efforts made to stop the movement by securing still better farming and still better business will be futile. This is the main reason why the educational work of our various agricultural departments has had so little effect upon the general industrial situation, and why, under present conditions, it must remain ineffective. There are, it is true, some exceptions to this rule, that is where deliberate choice of a less profitable occupation is made for special reasons; but as is said, the exception proves the rule.

Character and Ideals

I do not think we can over-estimate the importance of the foregoing considerations. They are vital if we are going to get to the bottom of our economic problem. Knowledge, progress in industrial efficiency, and even co-operation, without justice in distribution, will result in disaster, just as the marvel-lous social efficiency of the Germans, without moral character and high ideals, has defeated and destroyed itself; and



or in the barn, "eating their heads off". One means profit—the other means loss. When a horse goes lame develops a Spavin Curb, Splint, Ringbone-don't risk losing him through neglect—don't run just as great a risk by experimenting with unknown "cures". Get the old reliable standby-

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