This, it is believed, can best be obtained by the appointment of an appropriate Canadian representative to be stationed at Washington. At the same time it is obviously essential that, while a suitable and dignified status should be accorded to such a representative, yet no step would be desired by the Canadian people nor should be taken which could be construed as being in any way incompatible with the unity of the British Commonwealth in its relations with a foreign state.

The Prime Minister is of the opinion that these ends may be attained by the institution of a Canadian War Mission in the United States under the Chairmanship of a man of high business qualifications, wide knowledge, experience and energy, who shall be directly responsible to the Cabinet.

The Prime Minister, therefore recommends that Your Excellency in Council, under the authority of the War Measures Act, 1914, may be pleased to institute a Canadian War Mission in the United States of America (hereinafter referred to as the Canadian War Mission) and to appoint an officer to be known as the Chairman of the Canadian War Mission (hereinafter referred to as the Chairman); and that the functions, powers and duties of the Chairman and of the Canadian War Mission be defined as follows:

- 1. The Canadian War Mission shall consist of the Chairman and such other members in such capacities as may be appointed by the Governor in Council on the recommendation of the Chairman.
- 2. The Chairman shall be empowered to represent the Cabinet and the heads of the various Departments and other administrative branches of the Government of Canada in respect of negotiations relating to purely Canadian affairs which it may be necessary to conduct—
  - (a) With the heads of the Departments or other administrative branches, committees or commissions, or other officials, of the Government of the United States;
  - (b) With the other British or Allied Missions operating in the United States in connection with the war.
- 3. Unless special exception is expressly made in any case by the Governor in Council, the Chairman shall exercise general supervision and direction—with the object of co-ordinating their action—over all officers of the Government of Canada who are or may hereafter be stationed in the United States to represent the interests of any Department or other administrative branch of the Government of Canada in respect of matters connected with or incident to the prosecution of the war.
- 4. The Canadian War Mission shall endeavour to act in the closest conjunction with the British War Mission at Washington and shall, through such arrangements as may be agreed upon between them, strive to avoid duplication or conflict of organization and effort and to promote the utmost co-operation with the United States and the Allies in the prosecution of the war.