

- c. should deterrence fail, to ensure an appropriate response against attack by providing for the effective use of the forces of the two countries available for air defence.

As in the case of all joint defence activities, the future activities envisaged for NORAD will require the closest cooperation between authorities of our two Governments. It is recognized that this can be achieved in a mutually satisfactory way only if full and meaningful consultation is carried out on a continuing basis. Our two Governments, therefore, undertake to insure that such consultation takes place.

On the basis of our common appreciation of the circumstances described and of the experience gained since the inception of NORAD, my Government proposes that the following principles should govern the future organization and operations of the North American Aerospace Defence Command.

- a. The Commander in Chief, NORAD (CINCNORAD), and the Deputy in CINCNORAD's absence, will be responsible to the Chief of Defence Staff of Canada and the Joint Chiefs of Staff of the United States, who in turn, are responsible to their respective Governments. CINCNORAD will function in support of the concepts of surveillance, warning, control, and defence approved by the authorities of our two Governments for the defence of the Canada-United States region of the NATO area.
- b. NORAD will include such combat units and individuals as are specifically allocated to it by the two Governments. The jurisdiction of CINCNORAD over those units and individuals is limited to operational control as hereinafter defined.
- c. "Operational control" is the power to direct, coordinate, and control the operational activities of forces assigned, attached, or otherwise made available. No permanent changes of station would be made without approval of the higher national authority concerned. Temporary reinforcement from one area to another, including the crossing of the international boundary, to meet operational requirements will be within the authority of