

this committee are intimately connected with the stock raising industry, and thoroughly acquainted with the conditions relating to same, and also for the reason that one member of the committee is a specialist in chilling, cold storage, meat packing, and exporting and has had practical experience extending over the past 23 years of the various operations connected with the business, in the countries we have referred to. This expert came to Canada for the express purpose of studying the capabilities of the country for meat production and local conditions regarding the development of a meat export trade.

The information therefore in our possession and forming the basis of this report has not been acquired theoretically or obtained at second hand. It is the result of a thorough knowledge of the stock raising industry, combined with actual experience gained in the management of works, where the various operations of slaughtering, chilling, freezing, meat exporting and packing in all its branches, handling the by-products, and transporting and marketing the finished commodities are carried on and from a personal acquaintance with, and supervision of, all the details of the business.

With this knowledge of the industry as outlined above, and with a full appreciation of the existing conditions in this country, we feel we are in an exceptionally strong position to make recommendations for adoption in Canada, which are of practical value, and which if carried out, would prove of great and permanent benefit to agricultural and pastoral industries throughout the Dominion.

Recommendation

Large establishments in conjunction with smaller works

Giving due consideration to the quantity and quality of stock at present in the country, and its distribution over the various Provinces; keeping in mind the increased quantities of stock of improved quality that would soon be forthcoming, and considering also the vast extent of the country, and necessity of developing on an equitable basis all the various stock raising districts, with the greatest benefit to the whole country, thus assisting to the fullest extent the agricultural and pastoral industries throughout the Dominion, we recommend, as the best plan for adoption by Canada, several large establishments working in conjunction with a considerable number of smaller Works, or Feeders, distributed as widely as possible throughout the stock raising portions of the country.

By adopting this method, the necessary capital would be distributed and employed to the best advantage, and an even balance maintained between excessive centralization on the one hand, and too wide a distribution of independent works, resulting in lack of cohesion, on the other. The large central works would be provided with complete appliances for handling stock for export, and also for turning out all the various products of modern packing houses, including chilled meat, bacon, hams, canned meats, lard and lard compounds, oleo and other oils, cured and salted beef and pork, tallow, fertilizers, etc., etc.

They would draw some of their supplies of the raw material from the surrounding country but would also be largely supplied from the smaller works or Feeders. The smaller works or FEEDERS, as we shall call them, would be provided with appliances for slaughtering, chilling, tallow making, and working up certain of the by-products. They would be located in any district where sufficient cattle and hogs were obtainable, or likely to be forthcoming in the near future, thus providing a ready market and enabling stock to be slaughtered and handled near their own