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accelerated yield on account of outstanding War Office orders in the latter part of 1915, as well as the immense augmentation of output in 1916 on direct orders of the Ministry, was mainly due."

(Memoirs, p. 269)

The government is determined to avoid, if at all possible, similar consequences flowing from any delay in setting up effective machinery in Canada to meet the urgent demand, inseparable from modern war, for munitions and supplies. It is for this reason that we are asking Parliament to give us authority to set up a new and comprehensive department with far-reaching powers.

Hon. members will recall that following upon the Commission established in 1915 for war purchasing, the War Trade Board was established in 1918, both under the authority of the War Measures Act. We intend to take at once measures which were found necessary as the result of experience gained after the war of 1914-18 had been in progress for some time. We propose to establish at once, under the provisions of the War Measures Act, a War Supply Board responsible to the