The marginal comments are CONFIDENTIAL. in Ser Archers own handwiding - except the red pencil printing which is Cal. Borey's. DM. I. It is assumed in this preliminary report that:-The Board of Governors are resolved to build up a

- really great University in keeping with its national character.
- Such a development should be carefully and deliberately planned with respect to the greatest national needs, both in the immediate and more remote future.
- The upbuilding of a great university cannot be achieved forthwith, and that advances and developments can only be made through a series of stages, depending upon the resources available from time to time.
- (4) The University will inevitably increase in size with the growth of the country, and that Montreal will more and more become the great centre of population in the Dominion. Therefore, it is unwise to suggest limitations of numbers in any dogmatic way. Nevertheless, we do believe that the creation of standards of a high order is a more important consideration than numerical