Acknowledgements

It is perhaps in the nature of the Commonwealth that the debts which are incurred in thinking and writing about it are so numerous, so diverse and so deep. We are immensely grateful to all of those who have helped us in our research – some, but not all, are listed below. Particularly heartfelt thanks must be expressed to the Royal Commonwealth Society, for co-sponsoring this final output, and for organising the launch of the report at the Durban CHOGM, to the Institute of Commonwealth Studies for also making it possible for the authors to attend the Durban meeting, and to Cluff Mining for their support of

research towards this project.

We would particularly like to thank Colin Ball, Deputy Director, Commonwealth Foundation; Richard Bourne, Institute Director-Designate, Commonwealth Studies and Commonwealth Policy Studies Unit; Pat Caplan, Director, Institute of Commonwealth Studies; Graeme Carter, Director of Public Affairs, Commonwealth Institute; David French, Director General, Commonwealth Institute; Ann Grant, Director (Africa and Commonwealth), Foreign and Commonwealth Office; Andrew Hood, Special Adviser to the Foreign Secretary, Foreign and Commonwealth Office; Tony Humphries, Commonwealth Coordination Department, Foreign and Commonwealth Office; Derek Ingram, Consultant Editor, Gemini News Service; Peter Luff, Director, Royal Commonwealth Society; Dr Peter Lyon, Editor, The Round Table and Commonwealth Journal of International Affairs; Nana Serwa Mancell, Public Affairs Manager, Royal Commonwealth Society; Stuart Mole OBE, Director and Head of the Secretary-General's Private Office, Commonwealth Secretariat; Sanjay Nazerali, The Marketing Depot Ltd and former Marketing Director of MTV Europe; and Mark Leonard, Director of The Foreign Policy Centre, who have proved most inspirational and supportive throughout. Many thanks also to David Carroll for yet more design genius; to Yasmin Alibhai-Brown, Rachel Briggs, Stephen Edwards, Vidhya