

We spend 75 kopecks for every rouble of scientific work we produce and in this way obtain a profit of 25 kopecks. This is still a rather small profit. In the future we plan to expend only 60 kopecks per rouble.

The profit-and-loss accounting system has brought with it a number of problems. For example, worldwide practice indicates that those scientific organizations that do not create a surplus and which are not involved in research for future developments, cannot be competitive. Previously, the Ministry provided money for carrying out exploratory work. Now the Association itself must come up with the funds. The problem is we don't have any spare cash.

Up to now we have not come across any blatant breaking of the new system. We have, however, noted that the Ministry itself sometimes relapses into the old patterns of administration. The Ministry, for example, sometimes forces us to send our experts to work on some important project in another place. But this costs money. Who is going to pay for the trips? Right now we have to count every kopeck.

Lesnaya promyshlennost'

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Shortage of Rolling Stock for Paper Shipments at the  
Segezha Pulp and Paper Combine

Workers in the paper packaging material shops of the Segezha Pulp and Paper Combine "got a lucky break" in February. Almost one thousand people were given an unexpected holiday. They spent whole days "hanging around" their workplaces, thinking bad thoughts about the railway workers.