

to superintend and carry on the whole work of some extensive factory or commercial concern : or in a matter of far less moment—for instance the repair of a watch : Now, in such things the skill of the most experienced men is required regardless of cost. Still the material or assemblage of dead matter in the factory, every wheel, every cog perfectly obey a certain law to which they are subjected, By a certain force they attain a certain velocity, and this keeps on until they are interrupted from without. The man who would undertake to manage all this without previously understanding a good deal about the structure would be considered a crank, and his services would not be accepted did he offer them gratis :

Yet in the case of the school, where every wheel and cog and bar has a will of its own and sometimes a pretty resolute will, that is often liable to interruption from within and without, we find the same individual coming forward and he is readily accepted because he works *cheap* : this is particularly true of country-school districts : we find such men coming forward not only to manage and direct, but to improve this infinitely more delicate machinery, every part of which is instinct with will and spirit : thus it is some people are imbued with the ideal (we hear it every day) that it is a trifling matter to take charge of a school of thinking, immortal beings, to educate their faculties and prepare them for all the business of life, without any previous study,