

# Report of the Executive Director

This is the fourth Annual Report of the Institute, which began its operations on 15 August 1984. By the end of the fiscal year, in March 1988, the Institute was approaching its optimum complement of personnel in accordance with its established programmes and its parliamentary appropriation of \$5 million for 1988/89 (\$4 million in 1987/88). Twenty-eight permanent employees and nine persons on contract (see Annex J) are responsible for programmes of research, public education, information services and the administration of grants, the details of which are discussed below. Roger Hill replaced David Cox as Director of Research and Katherine Laundry took charge of our Information Services in the Autumn of 1987.

By its very nature, research takes time to do. However, the Institute was pleased to mark the publication of its first volume in late 1987, on the subject of nuclear weapon tests. Two more books will follow in 1988. Other research activities focussed on such themes as arms exports, regional conflict, the UN, arms control in the Arctic, Canadian defence policy and the future challenges to Canadian security. Over its first three years of work the Institute itself published some 20 pieces of research dealing with these and other subjects, as well as 24 background papers for the more general reader.

In addition, of course, the Institute subsidizes research by others. Thirty-three grants, totalling over \$500,000 were made for this purpose in 1987/88 to universities and research institutes, both in Canada and elsewhere. Seventy-three grants for a total of \$516,550 were also made to non-governmental organizations and individuals wishing to engage the public in discussion of issues of common interest (see Annex G). Grants are awarded on the basis of criteria which emphasize educational value as judged by outside examiners as well as by staff and Board members.



Geoffrey Pearson

The Institute's quarterly magazine, "*Peace & Security*", is now mailed to over 6,000 addresses. The annual *Guide to Canadian Policies on Arms Control, Disarmament, Defence and Conflict Resolution* will soon be published for the third time, and a review of global security issues and the Canadian response was issued at the end of 1987 for the first time. Analysis of Canadian public opinion on these matters will also become an annual feature of our publications programme.

The outreach programmes of the Institute are also growing. The six scholarships awarded this year for advanced study will be increased to ten, and those who wish to study abroad will be encouraged to do so. Research visits to the USSR have been agreed upon and will soon begin on the basis of reciprocity; other such exchanges are under active consideration. Publications are already exchanged with some twenty-five Institutes and Universities in other countries. I visited similar Institutes in Singapore, Malaysia, India, the USSR, Finland, Denmark, Boston and New York during the year and other staff and Board members travelled to Western Europe and to Japan on Institute business.

We are compiling a data base and a thesaurus of terms for students and librarians across the country, and a hand-book for high school teachers which will be tested in co-operation with selected schools. Together, we hope that such activities will significantly expand opportunities for interested Canadians to gain access to materials which are both objective and take account of Canadian interests.

The substance of our work is entirely independent of Government. The Institute remains a Crown Corporation, however, and as such generally follows the administrative and financial procedures set by Treasury Board, and audited by the Auditor General.