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125 ft	. x 1	in. x	5 ply		. 4	9.50
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Vulcanizing the Farmers' Business

handling of this commodity. On lumber, however, there is a heavy charge for yardage, and a considerable loss due to breakages and other causes. Our aim then is to give each man exactly the profit coming to him on the commodities which he purchases. If a man purchases an article on which there is a profit of five per cent, he should not he obliged to divide the profits on the same basis with a man who has purchased the same number of dollars' worth of another article, the profit on which was only one per cent. We endeavor to give equality in each commodity to every individual, giving each his all.

The following list of departments illustrates the manner in which these classifications are carried out. Lumber, sashes and doors, posts, wire, wagons and implements, flour and cereals, twine and livestock. Each of these departments has got to carry itself. One departments has got to carry itself. One departments has got to carry itself. One departments, for instance, we always handle on consignment. Isoplements are handled on a close margin. On wire there is no loss and therefore a small margin of profit, while on oils there is a large loss and a wider margin must be charged."

Distribution of Profits

The Vulcan Co-operative Company is a prosperous concern. It is making money. We have seen the principles followed in arriving at how much each shareholder should participate in the profits. It depends on the amount of his purchases in each of the various departments. Les us now see how these profits are applied. In the first place, as was mentioned shove, eight per cent, is allowed on capital stock. This may be claimed in cash, though the experience is that the shareholders think well enough of their company to have the money in the treasury, where it draws no interest. Of the halance left after distributing eight per cent, twen well enough of their company To belve the money in the treasury, where it draws no interest. Of the balance left after distributing eight per cent, twenty per èvant goes to reserve. This fund has been gradunity built up until aow it amounts to over \$1,400. On this reserve no interest is paid, but provision is made that each shareholder has a definite claim on it, according to the amount of his profits that has been applied to it. The remaining \$0 per cent, of profits is applied on capital, i.a., instead of taking his cash out of the business the shareholder takes capital stock, which in turn will command its eight per cent, interest. This policy will be followed until the company is fully financed. The shareholders are more concerned in building up a strong co-operative company to give them future service than is drawing immediate cash dividends. In arriving at the effect amount of each which can be set apart for distribution, the following method is followed. Every air months stock in taken in each department and this it compared with the previous inventory and the invoices to determine the cost of the goods that have been delivered into the hands of the runsumer. To the first cost is wided freight to the point of delivery, cartage to the warehouse, costs for carrying stock in the warehouse, losses sustained by depreciation, breakage, etc., cost of insurance and taxes on the commodity itself, the cost of handling to the farmer's wagon or of delivery and office and other overhead expense. All these added to the invoice price give the actual cost and the difference between this and these cost of handling to the farmer's wagon or of delivery and office and other overhead expense. All these added to the invoice price give the actual cost and the difference hetween this and the selling price is the amount of profit. The rate of profit in each dejartment is then campained. These profits are then distributed, as has been outlined above, the surplus allo being distributed pro rata according to the purchased in which t

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