

The sum involved was \$4,000,000 and it was financed by bonds guaranteed by the University in 1926; but even then the Trustees did not exercise their prerogative to control the financial affairs of the Council or unify the control of the teaching staff.

The expenditure required an annual income of nearly \$250,000. Basket ball showed a small surplus. Track with the "Relay Carnival" broke even or a little better. All the other sports reported deficits but football. Obviously nothing must interfere with the extraction of the last ounce of gold from this mine.

A doctor paid by the management might be less likely to interfere with the coach's natural desire to play his star in a critical game so long as he could keep going, regardless of after consequences. The obstructive professor or the conscientious young instructor must be shown that it was dangerous to thrust a quarter-back into the quagmire of probation and ineligibility, however obvious the facts; and also that a helping hand to one floundering in its depths would be substantially appreciated if the man could be got into uniform in time.

The struggle between the ethics of an Amusement Enterprise and an Educational Institution which was abroad in the college world became more and more acute.

The Director found himself "outmaneuvered and outvoted." He was smilingly told after a galling defeat to remember that "one with God was a majority."

It did not reassure him; and in 1927 he tendered his resignation to the Provost with a report again recommending the reorganization of the Department with the abolishment of dual control. The usual committee was appointed, oil was poured into his wounds, and he was urged to carry on till the buildings then under construction were completed and the teachers' course then in process of organization was staffed.

The first class in the teachers' four-year course in Physical Education was graduated in the spring of 1928. The new "Palestra" and swimming pool had been finished and the new "Hutchinson Gymnasium" was completely equipped and in running order. The Director could point to these facts, but also to the fact that no action had been taken on his annual recommendations for reorganization.

This he did in tendering his resignation for the second time with emphasis on the intolerable conditions resulting from conflicts inevitable when two independent organizations, a Council and a Department, were attempting to deal with the same or interlocking problems and holding divergent views. A committee was appointed to study the question.

The Director was asked to reconsider, but he was firm. He was asked to take a year's leave of absence, while they looked about for