year plan to slim and professionalize the bureaucracy, such as has been implemented by what is called the Large Taxpayer Office (LTO) in Jakarta, is highly recommended, but also socialization of the benefits of investment. The fact that investment is good is not widely

understood by general population.

In terms of dialogues that are key to progress, there are several mechanisms, one of which is the monitoring of Indonesia's white paper matrix, working together with the national economic recovery team, KPEN, and in the future with the national economic council, and SBY's troika, and the forum for communication. The recommendations from the IBC together with those of the Indonesian Chamber of Commerce, KADIN, will be a good mechanism for providing advice to the government. The donor community is very active in providing its input, and there needs to be more central and regional dialogue; we see signs of that happening with the new government. And CIBDO's efforts in this regard, the part that I have been with, have helped to provide support and transfer information between some of the business organizations that otherwise might not occur easily.

I have a number of specific recommendations to be included in the symposium recommendations. These are issues the international business chamber feel can be actually addressed within the next five years with specific meaningful results. I will skip those here, given the shortness of time, and just go to the conclusion: what can Canada do to help improve the investment climate? Well, we have been supporting it. We need to keep everyone talking; I think dialogue and discussion is very important, especially with the new government. And to get all the stakeholders involved. If possible, continue the project I am involved with, the CIBDO project, perhaps enhance its role of fostering dialogue, communication, and understanding between the private sector and the government. Canada has invested over ten years in the CIBDO project and in the network of contacts that this project has achieved, and we have a very good network now between the IBC, the Investment Board, the Indonesian Chamber of Commerce, the National Committee for Economic Improvement, and the National Team for Investment. There is a good dialogue going on, and sharing of issues that are of concern to investors. I think it is only through sharing of these issues that solutions can be found in a positive way so that all the stakeholders understand each other's perspectives.