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SECOND PART

DID GEN. JOFFRE WIN AT THE  
MARNE BY FOLLOWING THE  
STRATEGY OF NAPOLEON FIRST?

Mr. Hilaire Belloc, Most Famous of  
Military Critics, Says Germans Were  
Beaten in Grand Strategy on Their  
Rush to Paris, Because Joffre Employed  
the "French Strategic Square"

The following article can be  
perused and understood with ease  
by the simple expedient of plac-  
ing a watch, face upwards, upon  
the table, with 12 o'clock sup-  
posed to be towards the north.

The grand strategy of the present  
war has occasioned a considerable  
amount of written comment from  
well known military critics, who have  
given their opinions of the different  
moves made by both sides of the  
struggle. Naturally enough, their at-  
tention has been focussed upon the  
phase of warfare, preceding the time  
of trench life, when manoeuvring of  
large bodies of troops was carried on  
a gigantic scale.

THE FIRST GERMAN DRIVE  
The most fruitful source of specu-  
lation has been the first great Ger-  
man drive which culminated in failure  
at the battle of the Marne. Possibly  
the first written criticism of that cam-  
paign which came to the attention of  
Canadians, was printed in a very high  
class British monthly by Major  
Maude, who asserted that General  
Joffre defeated the Germans by em-  
ploying the "strategic square" of Na-  
poleon, which that famous military  
leader first used with success against  
the Prussians in 1806 at the battle of  
Jena, and which he tried out, but with  
only partial success in the Austrian  
campaign of the year before. Other  
military critics since have rather de-  
rided Major Maude's summing up of  
the situation, but it remains for the  
most famous of all, Mr. Hilaire Bel-  
loc, in his "First Phase of the War,"  
Vol. 1, to cover the whole campaign  
in his usual comprehensive manner.

GRAND STRATEGY  
In Grand Strategy, asserts Mr.  
Belloc, in treating of the campaign in  
the West which ended at the Marne,  
a German general theory was opposed  
to a French general theory, and the  
French theory won out. He then  
enters upon a most interesting analy-  
sis of strategy on its largest scale,  
his observations and conclusions be-  
ing somewhat as follows.

The first postulate in military  
science is, that other things being  
equal, in any particular field of op-  
erations, the side that can mass the  
greater number will have the victory.  
The field in which one side has the  
superior numbers can only be a por-  
tion of the whole area of operations.  
But if it is the decisive portion, then  
the side that can mass the most men  
in the decisive time and place, will  
win there, and not only there, but  
everywhere.

DIFFERENT MENTAL ATTITU-  
TUES.  
In addition to postulating this, Mr.  
Belloc takes into consideration the  
different mental attitude of the Ger-

man and the French soldier. The  
German theory of warfare is based  
upon a presumption of superiority,  
moral, material and numerical. The  
French theory is the opposite; they  
operate always on the assumption of  
moral, material and numerical inferi-  
ority. The German says, "I shall  
win if I act and feel as though I was  
bound to win." The Frenchman  
says: "I have a better chance of win-  
ning if I am always chiefly consider-  
ing how I should act if I found my-  
self inferior in numbers, in material,  
and even in morale at any phase of  
the struggle, especially at its origins,  
but even also towards its close." Mr.  
Belloc then proceeds to describe the  
strategy of Joffre, which strategy, in-  
herited from Napoleon, as already  
pointed out, was designed to achieve  
the success of a smaller against a  
larger number, and which he defines  
as the "Open strategic square" and  
its leading principle as the "method  
of detached reserves."

He illustrates the whole conception  
and execution of the strategy by sup-  
posing a general commanding twelve  
units (white) is in danger of being  
attacked by an enemy commanding  
16 similar, that is, approximately the  
same sized units (black). How then  
can white beat black? It sounds like  
a problem in chess. If it does, it was  
the greatest chess game the world  
ever saw, with Joffre and von Moltke  
the opposing players.

WHITE'S DISPOSITION OF HIS  
MEN.  
If white strings his units out in a  
long line, he would be outflanked and  
beaten; or black might mass men  
against white's centre and pierce it,  
for black has more men than white.  
White therefore adopts a special dis-  
position of his troops to avoid imme-  
diate defeat. One of these disposi-  
tions is the French Open Strategic  
Square, which Napoleon first gave to  
the world.

White arranges his twelve units

into four quarters of three units each,  
and places them say, in relation to  
the figures on a watch, at 12, at 3, at  
6, and at 9 o'clock. The campaign, it  
is assumed, is just beginning, and  
white does not know from which ex-  
act direction the main blow is com-  
ing, but he knows the general direc-  
tion, say from the north, though  
whether from directly north, north-  
west or northeast, he has not yet pre-  
cisely ascertained. Therefore all the  
units of white's square will face  
north.

KEEPS IT SMALL AS POSSIBLE.  
The size of this square he makes  
as a general rule, as small as possible  
subject to two conditions. First,  
that the troops of each quarter of  
three units shall have plenty of room  
to spread out for fighting. Second,  
that there shall be room between any  
two quarters, 12 o'clock and 9 o'clock  
for instance, for a third quarter, say  
6 o'clock, to move in between them  
and spread out for fighting in their  
support. Thus, white avoids the on-  
slaught. The size of the square may  
be many hundreds of miles however,  
because modern transport systems  
annihilate distance.

BLACK'S NECESSITY.  
Now Black must advance in a  
lengthy line. The reason is this.  
Black must make the whole of his  
superior numbers tell, and to do this  
he must march them along parallel  
roads sufficiently apart from each  
other for the various advancing col-  
umns to have plenty of room to  
spread out into a fighting line, when  
contact is established with the enemy.  
It is assumed that Black establishes  
contact with White by striking first  
upon that quarter of the square sta-  
tioned at 12 o'clock. Upon this ex-  
posed quarter of the square falls a  
very dangerous attack indeed. The  
odds will be at least 5 to 3. Number-  
ing the Black units from left to right  
(that is from the direction on a  
watch face, 9 o'clock across to 3  
o'clock) assume 4, 5, 6 will attack the  
quarter of White's square from the  
front, 2 and 7 will work round on the  
flank within a day or two, and maybe  
two as well.

THE OPERATIVE CORNER.  
The quarter of the square station-

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## HEAD OF CHINA



With the death of Yuan Shih-kai,  
President of the Chinese Republic,  
Li Yuan-hung, the Vice President,  
becomes President of China. He  
has been advised of his succession  
by the Premier, Tuan Chih-jai.

At 12 o'clock has now become the "op-  
erative corner" of the square. It re-  
treats, and holds the enemy while 3  
o'clock, 6 o'clock and 9 o'clock called  
the "mass of manoeuvre" swing up.  
But as Mr. Belloc vividly points out:  
"Under that simple phrase 'operative  
corner' is hidden all the awful busi-  
ness of a fighting retreat; it means  
leaving your wounded behind you,  
marching night and day, with your  
men under the impression of defeat;  
leaving your disabled guns behind  
you, keeping up liaison between all  
your hurrying, retreating units, with  
a vast force pressing forward to your  
destruction."

THE SWING.  
Meanwhile the units at 12 o'clock  
retreat under such conditions as those  
above towards the centre of the  
watch. The units at 3 o'clock, 6  
o'clock and 9 o'clock get the order  
to swing. Which way? To the left  
or to the right? That is what Black  
wants to know also.

Now Black cannot tell whether the  
swing will be to the left, or to the  
right. Until he does know he cannot  
change his line, because, of course, if  
he did, White would swing the other  
way and disconcert him.

TO THE LEFT.  
Supposing White swings to the left.  
That is to say, he selects Black's  
right wing as the one to attack.  
Now, it must be remembered that  
White's square is comparatively small.  
So in a short time the units at 9  
(Continued on page 10.)

ITEMS OF INTEREST  
TO ALL LOVERS  
OF SCOTLANDLights and Shades, Joys and  
Sorrow, of People of  
Land o'Heather.

Good progress has been made by  
the Scottish Veterans' Garden City  
Association since its formation now  
nearly a year ago. In different parts  
of the country committees have been  
formed, and a sum of \$60,000 has  
been collected. Of this total, the  
Perth Committee alone have contrib-  
uted \$15,000, and it is understood a  
generous offer has been made to that  
Committee, upon certain conditions  
of a subscription equal to the aggre-  
gate raised by them. The officers of  
the Black Watch have undertaken to  
raise funds for housing disabled men  
of their regiment; and for the Loth-  
ians section of the scheme influential  
Committees have been formed for  
Perthshire. A booklet will shortly  
be issued, with an appeal for support  
by the president of the Association,  
the Right Hon. the Earl of Wemyss,  
in which the proposals for the erec-  
tion of cottage homes and workshops  
for housing and training men disabled  
in the war is lucidly described and il-  
lustrated. Accommodation will be  
provided for nearly 300 persons, and  
the capital cost will amount to \$60,  
000. This represents the cost of  
houses, shops, and workshops, includ-  
ing lease, roads, water, and drainage.  
This will be but the beginning of  
larger scheme, which is estimated to  
cost \$250,000.

Zeppelin Raids are responsible for  
another legal conundrum. In some  
leaves it is provided that the tenant  
shall be liable to repair all windows,  
whether broken from the inside or  
outside. That was the position of  
the tenant of a hotel, who appeared to  
receive the marked attention of the  
German air force on the occasion of the  
raid in Scotland. A very nice  
question arises as to whether the ten-  
ant is primarily liable to replace the  
damage to windows, and whether the  
proprietor, who had taken out an air-  
craft policy, must first exhaust his  
claim under the lease against the ten-  
ant before he can claim against the  
Government. The view of those  
acting for the Government apparently  
is that the tenant in such a case is  
primarily liable. Evidently it is not  
always an advantage to try to "make  
sugar." As things turned out, how  
much simpler and cheaper it would  
have been had there not been that  
awkward clause in the lease!

As a memorial to her husband, Mrs.  
Caroline Anne Oswald or Saltmarsh,  
afterwards Gamble, who resided for  
some time at Ashbury, Gourack, erec-  
ted a building in Gourack contain-  
ing a lecture hall, library, billiard  
room, etc., known as "The Gamble  
Institute." Since 1893 the Institute  
has been carried on by trustees, in  
accordance with directions, for the  
benefit of the inhabitants of Gour-  
ack. The Institute has failed to pay  
its way, and the trustees, believing  
that the public interest does not re-  
quire that all the restrictions im-  
posed by the trust deed should be con-  
tinued, have determined to break the  
deed, and have entered into an agree-  
ment with the Corporation of Gour-  
ack for the transfer to them of the  
Institute and the endowment thereof.

GERMANS MAKING GREAT EFFORT  
TO CONCILIATE POLISH PEOPLE  
WHO HATE THE NEW MASTERS

In Warsaw Bands Play all Day Long  
—German Tourists Come in and  
Spend Government Money—But Un-  
der the Surface is Hunger of Thous-  
ands of Natives.

A very remarkable letter written in  
Warsaw, has managed to elude the  
German censor and find its way  
to London, England. It is written by  
a well-known Polish patriot, whose  
carefulness as a writer has been estab-  
lished for many years, and many  
on that account accepted as con-  
veying an impartial description of  
the situation as it is to-day in the  
old and much-war-worn and dis-  
tricted city. After making the trite  
observation that, since they came  
under the heel of the German, the  
Fole has made the discovery that  
their old masters had more to com-  
mend in their rule than have their  
new he says "in order to woo  
us to their domination, they could  
not be nicer to us for the moment.  
All we ask for we get, and what we  
do not get, we're promised."

It seems that the Germans mingle  
with the people, attend their national  
sports and places of amusements,  
applaud everything national, officers  
marry Polish girls, and have revived  
the dramas and ballets that were  
so long banned by Russia.

"It is this very astonishing change  
of attitude in the Prussian attitude  
toward us which is most to be  
feared and fought against," says the  
writer. "No thinking Pole believes  
it to be sincere or lasting. The Ger-  
mans have got themselves so hated  
everywhere that they now see the  
necessity for making new friends.  
God forbid that my people should  
fall into such a trap, though, alas,  
a great many have already done so—  
that new-born bourgeoisie or com-  
mercial class, which owed its birth  
mainly to German gold and is now  
dancing to the tune called,

A WORSE THAN FREDERICK  
ON THE THRONE.  
"Each day the subsidized press  
sing the wondrous benefits of Ger-  
man rule: 'The children will be Po-  
lish.' The country is being rebuilt."  
The Emperor has promised to send  
an army to Siberia if necessary to  
bring back the Polish exiles. And

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medicine because of its reliable  
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arrh, rheumatism, dyspepsia, loss  
of appetite, that tired feeling,  
general debility.  
Hood's Sarsaparilla has been  
tested forty years. Get it today.

similar tragic nonsense. We who  
know Germany better than she  
knows herself are not deceived. An-  
other Frederick, only a worse one,  
is on the throne.

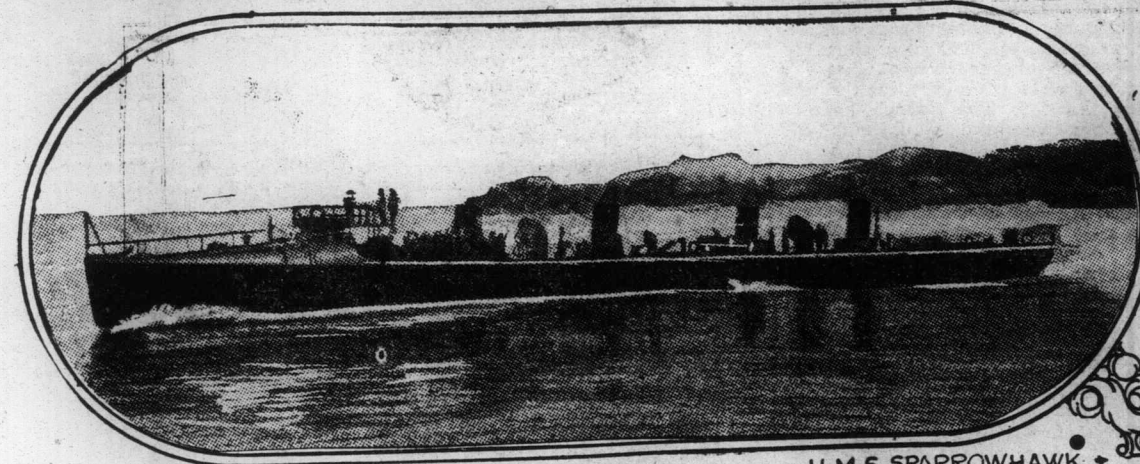
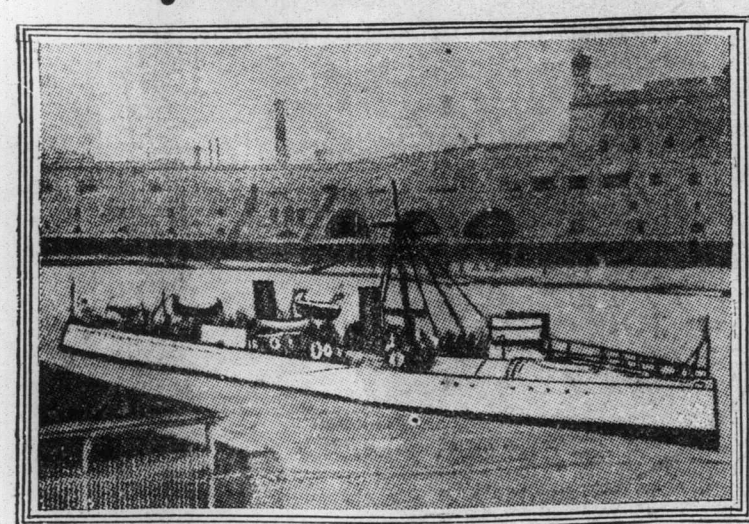
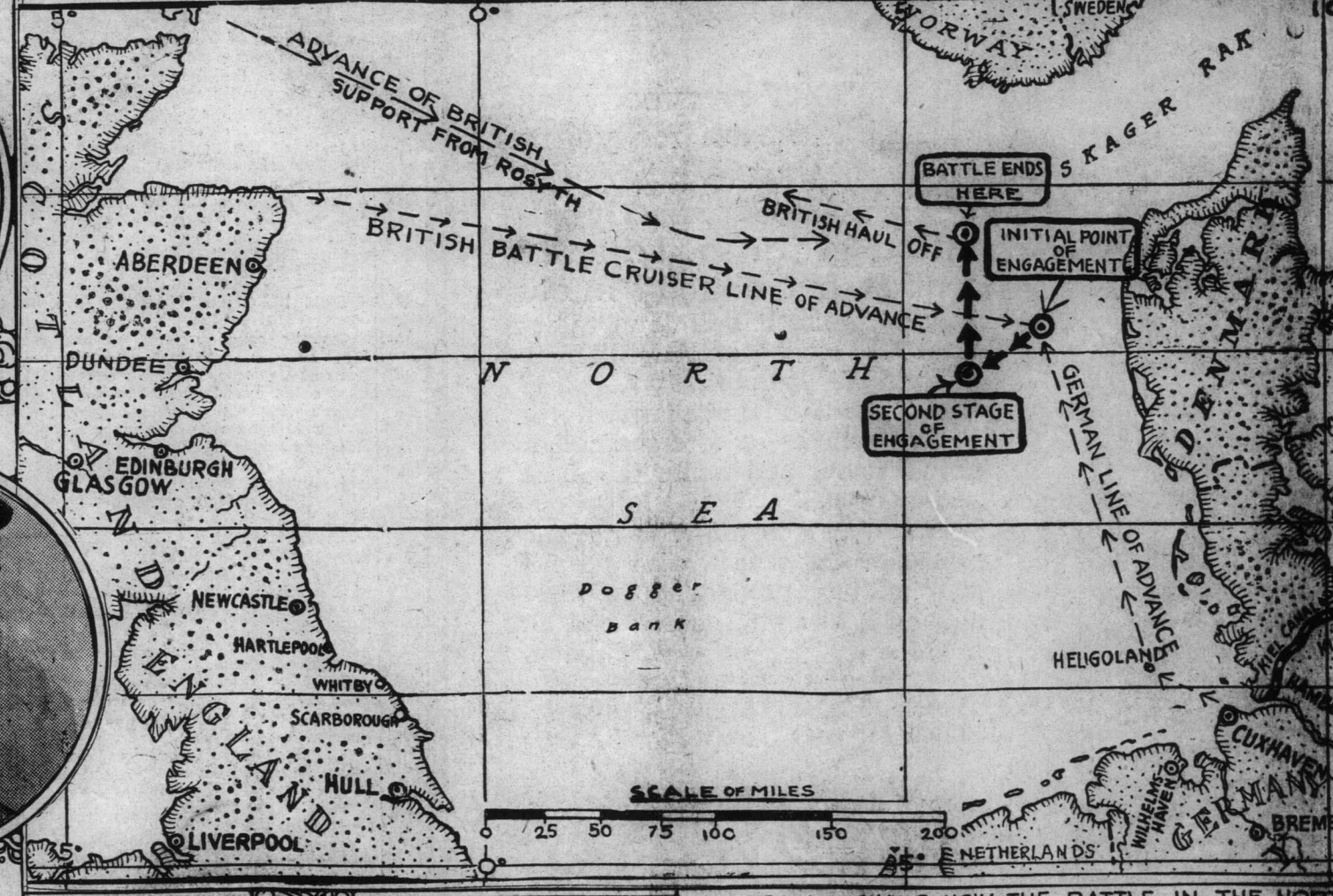
GOLD AND GALETY ABOUND  
"Sigh, we cannot but admire the  
amazing war genius of these Ger-  
mans. However, things may be go-  
ing, even if the last sausage has been  
reached here in Warsaw, life is on  
the surface far madder than it was  
under the Russians just when vic-  
tory followed, victory in the Carpa-  
thians.

"Some fine old land stummers form  
the garrison, and bands play along  
the Jerusalemki and Swiat all day  
long. The shops look busy. Ger-  
man tourists with their 'wunder-  
schon' and 'unterbrods' abound.  
They have plenty of money—and by  
the way they spend it, I would not  
be surprised if it was Government  
cash. Of course the war news is  
served up by the Wolff Bureau,  
which has an agency here. The  
only thing that surprises us is that  
Germany has not yet conquered Africa  
China, and America.

AND THE FEARCE OF IT ALL  
"Yes, on the surface we are a  
happy Warsaw. The Austrians, our  
friends, are at our sides, and we  
welcome them. But alas! they are  
next to useless to us now. They  
do what they are told. The thing is  
plain at every hand's turn. A bitter  
feeling has arisen in consequence.  
Often Germans refuse to salute Aus-  
trians; rarely, indeed, does one see  
a mixed party at dinner, or the  
theatre. What a farce, then, is our  
happiness! In this city of light,  
where many Poles and it is impos-  
sible to quell any longer their inborn  
desire for pleasure, are thousands,  
tens of thousands, of human beings steep-  
ed in the direst gloom and distress.  
Jew and Gentile alike.

"Yes, there is a skeleton in the  
closet. Hundreds of thousands of  
Poles are tortured to death by the  
silent gnawing gnats of hunger. Only  
England and America can help them."  
The writer appeals:  
KULTUR SCOUTED BY A LADY  
"Do what you can for us. I once  
told you that the women would save  
Poland, and I still think they will do  
so."  
As representing the state of chaos  
in the land—and nine-tenths of Po-  
land live by the land—the evidence  
of the Austrian Governor Lublin  
(south of Warsaw) is illuminating.  
He says: "In the eastern part con-  
ditions are especially bad, chiefly be-  
cause the Germans have taken away  
during the war all that they possibly  
could."  
(Continued on page 10.)

## HOW GREAT NAVAL BATTLE WAS FOUGHT IN NORTH SEA, BRAVE ADMIRAL WHO WAS LOST AND TWO OF THE ILL-FATED SHIPS

H.M.S. SPARROWHAWK  
(DESTROYER)H.M.S. ARDENT  
(TORPEDO BOAT DESTROYER)ADMIRAL  
HORACE L. HOOD WHO WENT  
DOWN WITH H.M.S. INVINCIBLE.DIAGRAM SHOWING HOW THE BATTLE IN THE NORTH  
SEA WAS FOUGHT

"We went out looking for a fight. We met and engaged the entire German battle fleet, defeated their plan of action and compelled them to return to port." This expression from the British Admiralty summarizes the British atti-  
tude toward the great engagement off the Danish coast. Good ships and valuable ships were lost and more than five thousand men died to uphold the traditions of the British navy and maintain Britain's supremacy on the sea. Even now  
there is uncertainty on two or three points. The German losses are not definitely known. The announced British losses cannot be said to cover the casualties to ships and men because a few of the smaller craft still are missing. These ques-  
tions cannot be decided until the logs of the ships of the battle cruiser squadron are compared and Vice Admiral Beatty, who led the dash into the German zone of fire, compiles his report.



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