LIST OF FIGURES

1	CANADA'S NET WORK IN 2013-2014	
	Figure 1: Location of Canada's 174 Missions Abroad	4
	Figure 2: Canada's Network of Missions Abroad and Regional Offices in Canada	6
	Figure 3: Mission Openings and Closures – 2008 to 2014	8
	Figure 4: Number of Missions by Designation and Region	10
	Figure 5: Number of Missions by Categorization and Region	11
	Figure 6: Missions by Hardship Level	12
	Figure 7: Distribution of DFATD/Partner/Co-locator CBS Positions by Hardship Level	13
	Figure 8: Regional Service Centres and Common Services Delivery Points	
	Figure 9: Trade Commissioner Service Regional Network in Canada	17
	Figure 10: Common Services Governance.	
	Tigure 10. Common Services Covernance	19
2	PARTNERS, CO-LOCATORS, PROGRAMS AND POSITIONS ABROAD	20
	Figure 11: Partners (including DFATD) and Co-locators: Number of CBS and LES Positions	
	Figure 12: DFATD and Partner/Co-locator Positions: Distribution of Positions	
	Figure 13: DFATD and Partners/Co-locators: Distribution of CBS and LES Positions	
	Figure 14: DFATD and Partners/Co-locators: Number and Percentages of CBS and LES Positions,	24
	by Mission – Top 15 Missions based on Number of Positions	25
	Figure 15: Regional Distribution of all Positions Abroad	
	Figure 16.1: Regional Distribution of DFATD Positions	
	Figure 16.2: Regional Distribution of Partner/Co-locator Positions (excluding DFATD)	
	Figure 17.2: Regional Distribution of Partner/Co-locator Positions (excluding DPATD)	26
	Figure 17: Business Process for Position Changes	27
	Figure 18: Top 15 Missions with the Most Position Changes during 2013–2014	
	Figure 19: Breakdown of CBS and LES Position Changes	
	Figure 20: Position Creations and Deletions by Program	31
2	COMMON SERVICE DELIVERY TO CANADA'S NETWORK	27
2		
	Figure 21: Changes in DFATD Properties by Region	
	Figure 22: Distribution of Properties by Region	
	Figure 23: Properties and Expenditures	
	Figure 24: LES Pension, Insurance and Social Security Distribution of Vote 15 Expenditures	
	Figure 25: Information Management/Information Technology Services	
	Figure 26: Diplomatic Mail Distribution and Sea Shipments	
	Figure 27: Inspections in 2013–2014	43
4	FINANCIAL REPORTS	
	Figure 28: Spending Managed by the International Platform Branch, 2013–2014, 2012–2013, 2011–2012	
	Figure 29: Changes to Funding Invested in the Network, 2013–2014 and 2012–2013	
	Figure 30: Changes in Network Investments, 2013–2014	
	Figure 31: Recapitalization Charge Collected for Position Changes, 2013–2014	
	Figure 32: Examples of Recapitalization Expenditures in 2013–2014	
	Figure 33: Common Services Abroad Charge – DFATD and Partners 2013–2014	
	Figure 34: Distribution of Common Services Abroad Charge 2013–2014	54