



## The Cost is so small for the protection you get

**T**HERE are millions of dollars invested in farm buildings and machinery. Both property and implements can be indefinitely conserved by paint and varnish at a cost amounting to only a fraction of the loss which otherwise occurs.

Yet hundreds of thousands of dollars are lost every year to our farmers through rust, rot and wear.

Rust is the deadly enemy of implement or machine. The best steel cannot withstand the inroads of the elements without surface protection.

The same elements that make rust, just as surely spell rot and ruination for your frame house and farm buildings.

And what rust and rot do in one direction, wear will do in others—to floors and furniture for instance.

The surface is the danger spot. All decay, rust and wear start there. Surface protection—paint and varnish—will save your property.

The property owner who tries to save a few paint dollars, loses many dollars in repairs and replacement.

Save the surface and you save all.

**THIS ANNOUNCEMENT** is issued by the Canadian Save the Surface Campaign Committee, for the purpose of educating the public in the Preservative and Protective value of Paint, Varnish and Allied Products for the Conservation of Property, and has received the approval of the Canadian Trade Commission in the following words:

"The realization of the above objects will lead to employment during the Reconstruction Period and bears our entire approval.  
**THE CANADIAN TRADE COMMISSION**



*John H. Jones*  
Commissioner

**"SAVE THE SURFACE AND YOU SAVE ALL" Paint & Varnish**



### HEAVES CURED

For a quarter of a century Capital Heaves Remedy has been saving horses and money for Farmers, Traders & Stockmen. It never fails to do the work, as proved by this letter.

New Town, N.B.  
"My mare that I have been treating is like a new horse, she has improved so much. Please send me four more treatments; my neighbors want to try it."  
F. M. CAMPBELL

**WRITE FOR FREE TRIAL**  
We will send a full week's treatment for 5c, to cover postage and packing.  
**VETERINARY SUPPLY HOUSE**  
750 Cooper Street - Ottawa

### CLIP YOUR HORSES

Heavy coats of hair reek with perspiration and filth. Horses are more liable to colds and the usual spring ailments. A good horse clipping machine costs less and lasts a lifetime. The Stewart No. 1 is the ideal modern machine. Get one from your dealer—the only machine that always satisfies. Write for catalog containing complete line of machines.

**CHICAGO FLEXIBLE SHAFT COMPANY**  
Dept. A 161, 12th St. and Central Ave., Chicago, Ill.  
**Stallion for Sale**—A first-class imported black Percheron. Registered No. 4467. Weight 1,925 lbs., height 5 ft. 7 ins.; born in 1911; very good records; easy terms. Apply to  
**THOM. BEDARD, Sabrevois, P.Q.**

## IMPERIAL BRAND HARNESS

Fifty-four years in the Harness business is assurance that our goods are right. We manufacture the strongest and best looking harness it is possible to make and we figure our prices as low as they can be sold for. Ask your dealer for Imperial Brand Harness, made by Samuel Trees & Co. He will recommend it. If your dealer does not handle Imperial Brand, write us direct for prices on any style of our guaranteed Harness.

**SPECIAL** We have made an extra good Team Harness, No. 640, at a special price. **\$57**  
**NO. 640** Ask your dealer or write to us about it.

**SAMUEL TREES & CO., LTD. (Established 1866)**  
Manufacturers of Harness and Wholesalers of Auto Supplies  
42 WELLINGTON ST. EAST TORONTO, ONT.

### A Forward Policy for the United Farmers' Co- operation Company

BY W. C. GOOD.

(Continued from previous issue.)

There is the system of centralized authority. An illustration will make it plain. Suppose that the electors of this Province placed the Provincial Government in office, and that all local or municipal officials, councils, school trustees, magistrates, etc., were appointed by the Provincial Government. That would be the system of centralized authority and many very plausible arguments could be advanced in support of it. Efficiency, economy, uniformity may all seem to be gained by the centralization of power. And yet we cling, and I think rightly, to the idea of local self-government, with all its diversity, bungling and apparent waste. And I venture to say that few here have much liking for the system of centralized authority. Now if this were the plan adopted by British co-operators their wholesale society would be owned by the members at large, and the retail societies owned and managed only as branches of the wholesale society. Efficiency, uniformity and economy of management might be urged for this system, and also the pooling of resources, and a corresponding insurance against local failure. I am convinced, however, that these alleged advantages are those of Germany before the war, and that, as with her, this system covers up vital weaknesses with an imposing outer garment. I believe thoroughly in the federal system, in the system of decentralized authority as opposed to that of centralized authority, in the democratic system, because, after all, the centralized system is not democratic. And in accordance with this conviction, I cannot help viewing with anxiety certain features of the recent branch store policy of this Company. I have already referred to one instance where this policy has, possibly quite accidentally, imported the element of competition into our co-operative movement, with grave danger to our ultimate success. But here I speak of the policy in its relation to democratic principles. Of course there are many co-operative features about it; and so far as I can see, we can easily remove the bad features without sacrificing the good ones. But we need to take stock of the situation and see the danger in time. I desire, therefore, to draw your attention to the following facts:

First: The Federal System has been tested and found good, and is, so far as I know, the system universally adopted in all countries where the co-operative movement has become firmly established. This is notably the case in Great Britain, where co-operation has grown steadily for seventy-five years until in 1917 its business amounted to \$1,124,568,976. It is also the system followed without exception, so far as I have been able to discover, in Europe. The centralized system has collapsed in many places where it has been tried; and where it has not yet collapsed it has not been in operation for a sufficient length of time to give it a thorough trial. Or, it may be, altruistic men have been in charge, and so the defects of the system have not become quickly apparent.

Secondly: The chain store idea, while it has been notably successful in some cases, from a capitalistic point of view, has made a poor showing from a co-operative point of view, and of this we have had sufficient experience on this continent to give us warning. I refer briefly to the following history of this movement in recent years.

The Saskatchewan Purchasing Company owned a number of branch stores a few years ago. But it had a short career, was wound up by its creditors, and involved creditors and shareholders in heavy losses.

The National Railway Association was formed in Canada a few years ago to open up branch stores at railway centres from coast to coast, depending on the subscription of local capital in the central association. The aggregate investment according to my information was between one and two hundred thousand dollars, which was practically all lost, the Association being wound up at Osgoode Hall. Thus the co-operative movement was brought into undeserved disrepute in many railroad centres.

The Householders' Co-operative Stores,

### Tudhope

**WIDE STEEL TIRE**  
It's no trouble out what a set of you. Just write to us or axle be wagon, wide and you will blanks and full tire Steel Wheel farm.  
To save your fields and home



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