
PUBLIC APPEARANCES

It is the duty and pleasure of your President to represent the Board at many public functions where oftentimes he is expected to give utterance to the Board's stand in regard to the questions and matters that have brought the gathering together. I have accepted and fulfilled the responsibilities of this portion of my work with very great reluctance and yet with a desire to serve the Board and the various organizations as effectively as possible. When I have deemed it my duty to be present, I have striven to let no other obligation stand in the way of my appearance and at the same time to so represent the Board as to be prudent and careful in whatever remarks I was called upon to make. I have never flattered, but have endeavored to show the Board's appreciation of the good work done, as well as at times to make suggestions and sometimes criticisms along lines that I thought would commend themselves to the general acceptance of the good sense of the Board, ever bearing in mind that my knowledge was limited in contrast to the experts who were handling the various aspects of civic work with which they were identified, and that they were therefore better able than I to appreciate the whole situation. In this connection, I wish to state that there have been times when I have not deemed it my duty to represent the Board in connection with a cause or organization that was of doubtful value or upon which there might be a just controversial difference of opinion, believing that it was only in the Board's interest to lend the sanction of the Board to such objects as were really deserving and which made for the betterment of conditions in the various