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W. H. MORTON, Business Manager. J. O. HERITY, Editor-in-Chief.

TUESDAY, DECEMBER 7, 1920.

ESTABLISHING BRANCHES

The fact that several large corporations are now looking for locations in cities in Ontario and that the delegates of several of these have visited Belleville is largely due to a new and peculiar development that has been coming over industry. By this development the smaller cities are going to profit greatly if they are in a position to offer the proper inducements. And those inducements, we may add, do not consist of bonuses or similar discredited methods. Wholesome living conditions and the spirit of progressiveness are more important factors in luring branch factories than are cash bonuses, free sites and tax exemptions.

The reason for the change is due to the discovery that has been made that great centralized plants are not economically as profitable as a number of small plants in various parts of the country.

A leading official of the Eastman Kodak Company of Rochester, who was in Belleville a few weeks ago, informed The Ontario that his company was about to decentralize their big plant and establish complete, though smaller plants, in less populous centers.

Some of the reasons for this decentralizing process are well set forth in an editorial article in a recent issue of the Philadelphia Ledger.

Three cities—New York, Chicago and Philadelphia—have an aggregate population of 10,145,521, or nearly one-tenth of that of the United States. That is unhealthy in many ways. More than one-quarter of all the people in the republic live in the sixty-eight cities that have a population in excess of 100,000.

There is going to be a change. Big corporations have been conducted with the idea that it was good business to create big plants in or near great cities. The bigger the plant the greater the economy was the belief. Industrial chiefs are discovering they were wrong in their reasoning. There is an old saying that it is bad to put all your eggs in one basket. It is bad, too, to put all your eggs in a few baskets. A high official of a great corporation employing approximately 80,000 persons is authority for the statement that never again will his concern establish a plant employing more than 1000 workers.

"Many units instead of a few units will be the rule with us hereafter," he says. "We have found, and I have no doubt others have discovered, that labor troubles are many where labor is assembled in one establishment in huge numbers. A strike in one department is likely to tie up or cripple all of them, either by spreading to the others or because the trouble is in one branch of the works that has an important bearing on all. Our aim is to make all of our plants self-contained or to get as near to that ideal as is possible. No more big plants for us."

RAISING OF HOGS

Is the complaint that feed prices today are too high for profitable hog-raising in Canada well founded? How many have undertaken the little sum in arithmetic necessary to find out the facts for themselves?

A study of the trend of these two prices since 1890 shows that the producer has never enjoyed the same high returns in dollars and cents for his hogs in comparison with the cost of feeds as he does today, in spite of the decline from the peak prices of last summer. Of course, there are other expenses, including labor, now at a premium, which have to be taken into consideration. But, stripped to a bare comparison of costs of feed to price for hogs, the tale is both interesting and surprising.

Taking official figures of the Dominion Department of Agriculture, it will be found that the ratio of hog prices to the average of five feed prices (both per hundredweight) for all Canada rose from 4.7 to one in 1890 to 6.6 to one in 1910. The table below sets out the rela-

tion of this year's monthly feed and hog prices as compared with the twenty-six years from 1890 to 1916. The detailed monthly figures for 1920, which are typical for the Dominion, are prices at Toronto.

	Ave price	Ave price	Ratio, hog prices to feed prices
1890.....	\$4.62	\$0.98	4.7 to one
1891 to 1900.....	4.90	0.84	5.8 to one
1901 to 1916.....	8.00	1.42	5.6 to one
1920:			
May.....	20.23	3.31	6.1 to one
June.....	19.45	3.61	5.3 to one
July.....	20.75	3.39	6.1 to one
August.....	20.39	2.86	7.1 to one
September.....	20.60	2.76	7.4 to one
October.....	19.71	2.21	8.9 to one
November.....	16.94	1.98	8.5 to one

The decrease, officially reported recently by Ottawa, in the total number of swine in the Dominion of over 500,000, compared with a year ago, and of nearly 800,000 since June, 1918, must therefore have its cause in something other than a disproportion of the cost of feeding stuffs. This decrease is all the more unfortunate because competing countries are quickly getting back into the British bacon trade.

Those who are sceptical of the statement in The Ontario a few days ago that the main provincial highway was likely to have a surface of sheet asphalt or asphaltic concrete would do well to note that the state of Arkansas has, this past season, put down 182 miles of country roads with asphaltic concrete surface on concrete base. This is the same pavement as we have on our Front Street. Arkansas is not nearly so wealthy or populous as Ontario. This high-class roadway is in a continuous stretch and traverses five counties in the southeastern part of the state.

THE PRESS

The following poem, which was written by the late Dr. James T. Bell, Sc. D., Hastings, Professor of Mining and Agricultural Chemistry in Albert University, Belleville, is herewith published for the first time.

When heavenly Clio first began
To write the chronicles of man
She only had, to guide her sight,
Tradition's dim and feeble light.
Whose flickering rays illumed her pen
As "Jack-o'-Lantern" lights the fen.
But though distorted oft, and faint
Its gleams would still suffice to paint
The men whose virtues or whose crimes
Had left their impress on the times;
And still the hero and the sage
Inscribed their names upon her page.

First in the ranks her train among
Advanced the glorious sons of song,
Who struck the grand prophetic lyre
To deeds of flame in words of fire.
Imperial Caesar, mid the toil
Of war and battle's fierce turmoil,
After each day in conflict spent,
Repaired at evening to his tent,
Laid down the sword, resumed the pen,
To fight his battles o'er again,
And claim the laurel and the bays,
The hero's and historian's praise.

Next in his cell beheld the monk,
With pallid face and aspect shrunk,
Bent o'er his page, in loving toil,
Ceaseless consumes the midnight oil;
But toilsome was his task and slow,
And few could his productions know,
Till Faust, his fellow men to bless,
Invoked the Genius of the Press.

First Gutenberg his infant form
Cherished, mid persecution's storm,
Till to fair Albion's sea-girt shore
Caxton the youthful giant bore.
There, nurtured amid Freedom's laws,
His youth was given to Freedom's cause,
There, bound by sacred bonds and true,
Freedom and he together grew,
Till now, arrived at manhood's prime,
Erect he rears his front sublime.

In native power and conscious worth
His piercing glance surveys the earth.
To glean the news of every land
He issues swift and terse command.
To east and west, to south and north
He bids his messengers go forth—
Swift to transmit the faithful tale,
By spur and car, by steam and sail,
And, foremost in the giddy race,
Triumphant o'er time and space,
To speed the news from realms afar.
He chains the lightning to his car,
And flashes tidings, glad or dire,
By wireless or electric wire.

OTHER EDITORS' OPINIONS

REFUSES A COOL MILLION

That a young man, in a land where the pursuit of riches is so passionately followed as the be-all and end-all of life, should voluntarily renounce the legacy of one million dollars bequeathed to him by his father, is a phenomenon so surprising as to be deemed almost incredible. Yet that decision has been announced by Charles Garland, a young and now resident in a fine, rambling, old house of the Revolutionary period, on the old stage road from Sandwich to Plymouth, about two miles south by east from Buzzard's Bay, Massachusetts. James A. Garland, of Boston, the father, appears to have made his fortune quite legitimately in business, and his riches, therefore, do not mean the reproach of tainted money. His son's determination is not conditioned by the motive that influenced young Mr. Harrington, of London, some years ago, when he refused to enter the great brewing firm of which his father was the head. Becoming convinced of the evils of the liquor trade, he declined any association with it and preferred to earn his living otherwise rather than tread the primrose path of luxury at the cost of broken men and women and ruined homes. The motive is easily understood of all people, whether they agree with his judgment of the liquor traffic or not. But it has not proved so easy to fathom the psychology of Mr. Charles Garland, with a young wife and an infant daughter, who proposes to go farming or possibly becoming a carpenter. What is even more curious is that his wife, for the time being at least, agrees with her husband in his refusal of the bequest.

Needless to say, reporters by the dozen have descended on the old colonial home to interview this unusual young man, who considers that "too much of what Jesus taught has been forgotten" or "explained" out of all meaning. He denies that he is a Socialist, affirming that he is merely a Christian. "Jesus," he says, "was a man, a man, a man, and I am trying to follow his example. He would have thought it wrong to have accepted a great fortune and lived in idleness while his brothers were suffering and in want." Mr. Garland seems to be somewhat confused over this, when one recalls the counsel of Jesus to the young man with great possessions who sought to know what good thing he should do that he might have eternal life. "Jesus said unto him, If thou wilt be perfect, go and sell that thou hast and give to the poor, and thou shalt have treasure in heaven; and come and follow me." 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