I should like to thank our hosts, the Center for Inter-American Relations, for this opportunity to address this distinguished audience about Canada-U.S. relations. I welcome this opportunity to present the Canadian perspective.

I thought I would spare you the catalogue of issues, from caribou herds to boundary lines, which people often recite in describing relations between our countries. We all know that it is a vast and complex relationship. Today we often hear that <u>Canadian</u> policies are vexing the relationship.

Tonight, I will give you the background to some of those policies. My reason for wanting to provide this context or framework is a belief that unless and until Americans, both inside and outside government, appreciate more fully the <u>rationale</u> for Canadian economic policies, the goal of managing the relationship effectively will prove elusive. We have to understand each other, or we risk talking right <u>past</u> each other.

Let me begin with several political facts of Canadian life. First, all Canadians think of themselves as self-appointed experts about the <u>United States</u>. Second, all Canadians believe they know just what needs to be done to straighten out Canada-U.S. relations. Third, while Canada-U.S. relations tend to get buried on page 48 of the New York Times, it is big box-office in Canada. So, we have a usual situation of perceived general omniscience on one side and relative disinterest (albeit usually <u>benign</u>) on the other. These are aspects of the political environment which affect the way politicians in Canada have to deal with the topic.

Precisely because it is a potentially volatile topic, a succession of Canadian governments have placed great store in conducting relations with the U.S. on a business-like and case-by-case basis. The emphasis has been on dealing with most bilateral difficulties in a direct and low-key manner, and not through negotiations in the press. Over the years, the United States has welcomed this rational, problem-solving approach, and the state of the relationship reflected this. Beyond the obvious utility of these methods, the genuine respect and warmth existing between the two peoples made such a way of doing business natural. There have been difficulties. I think of 1971 when the U.S. took a number of national economic policy decisions directed toward trade, the so-called "Nixon shock", which were nothing short of traumatic for Canadian policy-makers at the time, and which subsequently reinforced Canadian determination to strengthen national control over our economy.