

*The Political Officer
in the Department of Foreign Affairs and International Trade*

In future, then, foreign service officers will have to be not just “internationalists” but “globalists”, with knowledge, skills and personal attributes suited to the new times:

- They will have to have a command of the many dimensions of global affairs and how these interact with each other, i.e. the ability to *put it all together*;
 - They will have to be skilled in gathering intelligence, building productive networks, and lobbying effectively whatever the linguistic, cultural or other obstacles may be, i.e. the ability to *work the global system*; and
 - They will have to have sufficient self-confidence, entrepreneurship and resilience to be able to function largely on their own or in small groups in alien, hostile, and sometimes dangerous environments, i.e. possess *mental toughness*.
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